

Central Bedfordshire Council Priory House Monks Walk Chicksands, Shefford SG17 5TQ

please ask for Sandra Hobbs
direct line 0300 300 5257
date 25 September 2009

NOTICE OF MEETING

CHILDREN, FAMILIES & LEARNING OVERVIEW & SCRUTINY COMMITTEE

Date & Time
Tuesday, 6 October 2009 10.00 a.m.

Venue at

Room 15, Priory House, Monks Walk, Shefford

Jaki Salisbury
Interim Chief Executive

To: The Chairman and Members of the CHILDREN, FAMILIES & LEARNING OVERVIEW & SCRUTINY COMMITTEE:

Cllrs J Street (Chairman), Mrs D B Gurney (Vice-Chairman), P A Blaine, D Bowater, N B Costin, I Dalgarno, Dr R Egan, P Hollick, K Janes and A Shadbolt

[Named Substitutes:

Cllrs: Mrs A Barker, Mrs S Goodchild and Mrs M Mustoe]

Co-optees: Ms Chapman (Parent Governor), Ms Image (Roman Catholic Diocese), Mr Landman (Parent Governor), Mr Reynolds (Church of England Diocese) and Mr Sear (Parent Governor)

All other Members of the Council - on request

MEMBERS OF THE PRESS AND PUBLIC ARE WELCOME TO ATTEND THIS MEETING

AGENDA

1. APOLOGIES FOR ABSENCE

Apologies for absence and notification of substitute members.

2. **MINUTES**

To approve as a correct record the minutes of the last meeting held on 11 August 2009.

3. MEMBERS' INTERESTS

To receive from Members declarations and the **nature** in relation to:-

- (a) personal interests in any agenda item
- (b) personal and prejudicial interests in any agenda item
- (c) any political whip in relation to any agenda item.

4. CHAIRMAN'S ANNOUNCEMENTS AND COMMUNICATIONS

To receive any announcements from the Chairman and any matters of communication.

5. **PETITIONS**

To receive petitions from members of the public in accordance with the Public Participation Procedure as set out in Annex 2 of Part A4 of the Constitution.

6. QUESTIONS, STATEMENTS OR DEPUTATIONS

To receive any questions, statements or deputations from members of the public in accordance with the Public Participation Procedure as set out in Annex 1 of part A4 of the Constitution.

7. CALL-IN

To consider any matter referred to the Committee for a decision in relation to call-in of a decision.

8. REQUESTED ITEMS

To consider any items referred to the Committee at the request of a Member under Procedure Rule 3.1 of Part D2 of the Constitution.

REPORTS

| Item | Subject | Page Nos. |
|------|--|-----------|
| 9 | JOINT STRATEGIC NEEDS ASSESSMENT - PROGRESS REPORT | 27 - 58 |
| | To update Members on progress made in developing the Joint Strategic Needs Analysis (JSNA) as it relates to Children and Young People living in Central Bedfordshire. | |
| 10 | STRATEGIC COMMISSIONING FRAMEWORK FOR CHILDREN IN CENTRAL BEDFORDSHIRE | 59 - 76 |
| | To provide Committee Members with the opportunity to comment on the draft commissioning framework which will guide the work of the Children's Trust. | |
| 11 | MONITORING QUARTERLY PERFORMANCE | 77 - 100 |
| | To provide Members with performance information in relation to Children, Families and Learning so that the Committee can take a view on what performance information they would like to scrutinise on a quarterly basis. | |
| 12 | WORK PROGRAMME 2009-2010 | 101 - 114 |
| | To provide Members with their current work programme to consider any amendments that they may wish to make. | |



CENTRAL BEDFORDSHIRE COUNCIL

At a meeting of the CHILDREN, FAMILIES & LEARNING OVERVIEW & SCRUTINY COMMITTEE held at Committee Room 1, The Council Offices, High Street North, Dunstable, Beds, LU6 1LF on Tuesday, 11 August 2009

PRESENT

Cllr J Street (Chairman)
Cllr Mrs D B Gurney (Vice-Chairman)

Councillors: P A Blaine

D Bowater N B Costin I Dalgarno R Egan K Janes P Hollick A Shadbolt

Parental Co-optees: D Landman

B Sear

Roman Catholic

Co-optee:

Ms F Image

Apologies for Absence: Ms H Chapman

J Reynolds

Members in Attendance: Cllrs J G Jamieson

Mrs A M Lewis S F Male

Mrs C Turner

Officers in Attendance: Mr B Carter – Overview & Scrutiny Manager

Mrs E Grant – Deputy Chief Executive/ Director of

Children, Families and Learning

Mrs S Hobbs – Democratic Services Officer
Mr J Partridge – Overview & Scrutiny Officer
Ms K Peddie – Head of Policy & Strategy Children, Families & Learning

Mr R Waterfield – Assistant Director Community &

Cultural Learning

CFL/09/12 Minutes

Members noted that the minutes had been revised as Councillors Egan and Hollick and Katherine Peddie had not been included as present at the last meeting. Councillor Shadbolt advised that he should be recorded as being present at the last meeting. It was also noted that Patrick Shevlin's job title had been incorrectly recorded and should be amended to read Assistant Director Learning and School Support.

Doug Landman advised that he should be included on the list of names as having a personal interest as he was a school governor.

A query was raised regarding the former Bedfordshire County Council (BCC) reaching wave 2 in the bid for Building Schools for the Future (BSF). Members were advised that BCC had achieved wave 2. Bedford Borough Council had achieved wave 6.

RESOLVED to approve the Minutes of the meeting of the Children, Families and Learning Overview and Scrutiny held on 14 July 2009 as a correct record and to authorise the Chairman to sign them, subject to the above amendments.

CFL/09/13 Members' Interests

(a) Personal Interests:-

None.

(b) Personal and Prejudicial Interests:-

None.

(c) Any Political Whip in relation to items on the agenda:-

None.

CFL/09/14 Chairman's Announcements and Communications

The Chairman had no announcements or communications to make.

CFL/09/15 Petitions

The Chairman announced that no petitions had been referred to this meeting.

CFL/09/16 Questions, Statements or Deputations

There were no applications from members of the public to speak under the Public Participation Procedure allowed for under Part A4 of the Constitution.

CFL/09/17 Call-In

No matters were referred to the Committee for consideration at the request of a Member under Procedure Rule 3.1 of Part D2 of the Constitution.

CFL/09/18 Requested Items

No items were referred to the Committee for consideration at the request of a Member under Procedure Rule 3.1 of Part D2 of the Constitution.

CFL/09/19 Priorities for the Children and Young People's Plan for Central Bedfordshire

Members received a report that set out the work that had been done to develop a Children and Young People's Plan (CYPP) for Central Bedfordshire and the priorities that had emerged following consultation with children, young people, families and the Council's partners. A supplementary report was circulated at the meeting which set out proposals on how the committee might wish to approach the scrutiny of the five key areas of the CYPP.

It was expected that local authorities put in place a Children's Trust by the end of 2008 which involved partners working together to develop a CYPP. The Plan would be in place for eighteen months so that the emerging guidance and legislation expected from Government in 2010 could inform the new Plan that had to be published in 2011. On 9 April the Central Bedfordshire Children and Young People's Trust Board held its first meeting and agreed working arrangements for the Children's Trust Board, a Commissioning Executive and five Every Child Matters Delivery Groups:

- Be Healthy
- Make a Positive Contribution
- Enjoy and Achieve
- Economic Wellbeing
- Stay Safe

The CYPP would set out the Government's aim that would make this the best place in the world to grow up and this would be the aim for the local authority as a corporate parent. By having the CYPP in place it would enable partners to be called to account for the benefit of children. The Every Child Matters Delivery Group leads held a series of workshops with partners and a list of 20 priorities emerged. Members were advised that stakeholders, children and young people were consulted on these priorities and had played a significant part in developing the Plan. Although some Members felt that the consultation process had not adequately involved children and young people in the poorest areas of Central Bedfordshire. Members were advised that all schools and youth centres had been approached to participate in the consultation.

The Committee noted that there was still work to be undertaken on the CYPP in relation to setting school improvement targets and identifying joint resources.

The Committee's response would be presented to the Children's Trust Board on 3 September 2009 and then the Plan would be submitted to the Executive on 15 September 2009 and approved by Council on 24 September 2009. Members would then have the opportunity to scrutinise the Plan over the following twelve months when the Plan was due to be refreshed. Members were disappointed that they had not had time to scrutinise the Plan in detail before it was adopted and there was also concern that there would not be adequate opportunities to amend priorities or targets throughout the year.

Members noted that many of these areas would be cross cutting, but they agreed that starting from January 2010 the Committee would scrutinise the following areas:

• 5 January 2010 – Enjoy and Achieve

2 February 2010 – Achieve Economic Wellbeing
 30 March 2010 – Make a Positive Contribution

27 April 2010 – Stay Safe
 25 May 2010 – Be Healthy

Members made the following comments:

- the foreword in the Plan did not emphasise that it was not a shared vision developed in partnership with the Children's Trust. The Plan needed more emphasis on it being a partnership approach and not solely the property of Central Bedfordshire Council. Members were advised that partners were going to be approached to include their logos on the Plan and it was being suggested that the foreword be signed by all the partners;
- the Plan contained too much jargon, which needed to be removed if it was to be used as a public document;
- the targets set out in the Plan did not appear to stretch the statutory
 partners to drive improvement in the areas defined as a priority.
 Members felt that statutory partners, such as the Police and the Primary
 Care Trust, needed to develop challenging measures of success that
 would encourage greater levels of improvement;
- that it was not clear how the strategic actions would be measured or what they would look like. The Plan should set out which lead partner would be responsible for achieving the individual targets so that they could be held to account. Members were advised that the five Every Child Matters Delivery Groups had action plans where the agencies had been named against the appropriate targets;

- statutory education indicators had been included in the body of the CYPP but were not evident within the Local Area Agreement indicators. Members agreed that it would be appropriate to recommend to the Local Strategic Partnership that the Local Area Agreement indicators should make reference to the statutory education indicators and the importance of a partnership approach towards their achievement;
- Members agreed that the provision of good housing was key as a means of achieving many of the targets set out in the plan as this would contribute to achieving the economic well-being targets;
- priority 4 in the CYPP needed to emphasise the importance of providing more opportunities for children and young people to keep fit;
- priority 5 in the CYPP needed to emphasise the importance of shortbreak services and provision made available by the Council in respect of respite and palliative care. There needed to be more targets contained within this priority detailing what success in transforming services for disabled children would look like. It was agreed that Councillor Gurney would feedback on the provision of palliative care as she was on the board for Keech Cottage hospice;
- Members also agreed that there should be early intervention where children were struggling to enable better outcomes for children and young people;
- Members were concerned that there was not enough facilities for children outside of school e.g. youth clubs. The CYPP should emphasise the importance of schools providing access to facilities out of hours for community use. Members were advised that Ofsted inspections from September would require schools to demonstrate how they were linked to the local community and this could be a means of enhancing community cohesion;
- providing such facilities as youth clubs would contribute to priority 12 as a means of reducing anti-social behaviour; and
- priority 14 in the CYPP referred to developing and promoting play, leisure, sport and cultural opportunities for children and young people age 8-13, but members felt that the age range should be widened.

Members were keen that during future discussion on the Plan that the Police Authority be involved with the possibility of inviting them along to Task Force meetings.

Members noted that the priorities contained in the report did not match those detailed in the CYPP and requested that Officers review the priorities in the plan to ensure that each of the priorities detailed in the report were included.

RESOLVED

- 1) that the Overview and Scrutiny Officer, in consultation with the Chairman, be delegated authority to provide a response to the Children's Trust and feedback to the Executive on the contents of the CYPP
- 2) that the timetable for scrutinising the five delivery areas of the CYPP be agreed
- 3) that the work programme of the Children, Families and Learning Overview and Scrutiny Committee be amended to reflect the work to be undertaken by the Committee in respect of the CYPP.

CFL/09/20 Consultation on the Future of Special Schools in the East of Central Bedfordshire

Members considered a report that outlined the options for the future of special schools in the east of Central Bedfordshire in the light of the recommendations of the Special Educational Needs (SEN) Review, and the decision made by the Executive on 23 June 2009 to move forward to the first stage of consultation.

Members were advised that Hitchmead School, which provided for children with moderate learning difficulties aged 7 – 16 was likely to have around 41 pupils on roll for September 2009. Sunnyside School accommodated for children aged 3 – 19 with severe and profound and multiple learning difficulties and currently had more children on roll than the building was able to accommodate, with requests for placements increasing.

Members were advised that there were five possible options, but the consultation would allow for any other option to be submitted for consideration by the Executive. The five options were:

- Option A: the merger of Hitchmead School and Sunnyside School to provide one Area Special School utilising both sites. If this was the preferred option then one school would effectively go through a process of closure and the new school would possibly have a new name;
- Option B: to close Hitchmead School and redistribute the children to other moderate learning difficulty (MLD) school (Weatherfield School) in Central Bedfordshire or an MLD school in their own Local Authority;
- Option C: to maintain the status quo;
- Option D: to close both schools and a re-provision of a new school
 which would become the subject of a competitive process for provision,
 unless there was a special dispensation from the Secretary of State; and
- Option E: any other proposal to come forward during the consultation process.

Members had received a copy of the draft consultation document that was due to be circulated to consultees. The consultation would be undertaken over a six week period, during which time public meetings would be held. Officers were in the process of booking the public meetings and the Committee requested that all Members be invited to attend. Meetings had been held with the Head Teachers and the Chairs of the School Governors to look at ways forward. Members noted that Head Teachers and Chairs of Governors of mainstream schools in the authority's area would be consulted and not just those in the locality. The conclusions of the consultation would be reported back to the Executive before Christmas.

Members commented that the list of consultees should include all relevant mainstream schools and appropriate Members of Parliament. The references to County Councillords should be removed in the list of consultees. Regarding the option A it was suggested that figures should be provided to outline the number of figures that stayed on at Sunnyside School post 16 years of age.

Members queried when the rationalisation of special schools would take place across the authority's area. Developing special needs provision, including proposals for special schools, could be brought forward as part of the Building Schools for the Future (BSF) programme. Co-location with mainstream schools and special schools would be looked at, as would the local provision of special needs. The needs of all groups of pupils must be met, especially vulnerable groups. The Committee recommended that the consultation document should outline that further reviews of SEN provision would be undertaken in the future.

Members were advised that the problems with Hitchmead and Sunnyside Schools had now become critical and that was why proposals for the future of these schools were being considered now. If after the consultation period it was agreed that Sunnyside School pupils move to Hitchmead then funding would need to be found to make adjustments to Hitchmead School to enable it to be accessible to wheelchairs.

Members were advised that the Head of SEN and Inclusion was arranging a visit for Members to an area special school in Cambridge during the autumn term.

Members requested that further reports on the future of Special Schools in the east of Central Bedfordshire be included in their work programme.

RESOLVED

- 1) that all Members be invited to attend the public meetings on the future of Special Schools in the east of Central Bedfordshire
- 2) that further reports on the future of Special Schools in the east of Central Bedfordshire be provided to the Committee as appropriate.

CFL/09/21 Next Steps on Transforming Teaching and Learning in Central Bedfordshire

Members received a report that built on the work of transforming teaching and learning in Central Bedfordshire that the Committee considered at its last meeting on 14 July 2009. Members' comments would form a view for a report to the Executive on 15 September by the Portfolio Holders for Children's Services and Culture and Skills.

Members received a presentation (attached at appendix A) on the following:

- the reaction to the work so far in the context of Central Bedfordshire's ambition to raise our performance to that of an excellent council
- the purpose of having a Learning Transformation Board
- feedback from the head teachers/governor meetings
- Building Schools for the Future (BSF) milestones
- how BSF works
- the integration with wider local services
- transformation
- integration with key education policy
- next steps in partnership with head teachers and governors
- preparing for readiness to deliver
- Central Bedfordshire's key stages

Five consultation meetings had taken place to gather views and information about areas for future development. Members raised concerns that the consultation process had not included front line workers. Members agreed that pupils needed to be involved and understand future development as this would have an impact on their lives.

Members thanked the Portfolio Holder for Children's Services for the letter she sent to Bedford Borough Council in response to their consultation. The Portfolio Holder for Children's Services and the Deputy Chief Executive/Director of Children, Families and Learning had met with their equivalent counterparts at Bedford Borough Council. She was very optimistic that partnership working across the boarders could be accommodated.

RESOLVED

1) that the Committee be kept informed of progress and that their work programme be amended to include updates on transforming teaching and learning in Central Bedfordshire.

CFL/09/22 Executive Forward Plan

Members received the Executive Forward Plan for the period 1 August 2009 to 31 July 2010.

NOTED the Executive Forward Plan for the period 1 August 2009 to 31 July 2010.

CFL/09/23 Draft Work Programme 2009-2010

Members considered the draft work programme for the Children, Families and Learning Overview and Scrutiny Committee. Members discussed the need to set up Task Forces to discuss youth service provision, the Cultural Strategy and child poverty. Members agreed to establish two Task Forces, one investigating provisions for youth and the other scrutinising the Cultural Strategy. The Committee also agreed in principal to establish a Task Force looking into child poverty following the conclusion of either of the other two Task Forces.

Members agreed that an invite would be circulated to all non-executive members seeking volunteers to sit on the Task Forces. It would then be down to the Chairman and Vice-Chairman to agree the number and appoint to the Task Forces. Councillors Mrs Gurney, Blaine, Bowater, Dalgarno and Dr Egan and Mr Landman indicated that they would be interested on being appointed to the Task Force looking at provisions for youth.

RESOLVED

- 1) to approve the draft work programme attached to the report, subject to the addition of the Children, Young People's Plan work (minute no. 19) and the updates on the future of Special Schools in the East of Central Bedfordshire (minute no. 20) and transforming teaching and learning in Central Bedfordshire (minute no. 21)
- 2) to set up task forces to scrutinise the Cultural Strategy and provision of facilities for youth
- 3) that the Overview and Scrutiny Officer submit proposals to a future meeting of the Committee detailing how a task force might be undertaken to review the provision of facilities for youth
- 4) that the Overview and Scrutiny Officer submit proposals to a future meeting of the Committee detailing how a task force might be undertaken to review child poverty following the completion of either the task force to scrutinise the Cultural Strategy or the provision of facilities for youth
- 5) that the Overview and Scrutiny Officer invite all non-executive members sit on the Task Forces and the Chairman and Vice-Chairman to agree the number and appoint Members to them.

CFL/09/24 Date of Next Meeting

The date of the next meeting was 8 September 2009.

(Note: The meeting commenced at 10.00 a.m. and concluded at 12.56 p.m.)

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Transforming Teaching and Learning in **Central Bedfordshire**

Next steps to stimulate comment

Comments from the Scrutiny Committee to inform the report by the Lead Member – September 2009



The purpose of this short presentation is to stimulate discussion on:

- Bedfordshire's ambition to raise our performance to that The reaction to the work so far in the context of Central of an excellent council
- The purpose of having a Learning Transformation Board
- Feedback from the Head Teacher / Governor meetings

BSF milestones

Project inception

Readiness to

Deliver

engage the support of clarify the vision and stakeholders to it

- mobilise governance & arrangements management
- resources, financial mobilise full project and personnel

investment strategy

resources/capacity

- appoint advisers
- resources and skills external review
- integrate BSF with other strategies

Strategy for Change

Bedfordshire

challenges and key meet educational

transformational

overview

- objectives
- address key estate proposals

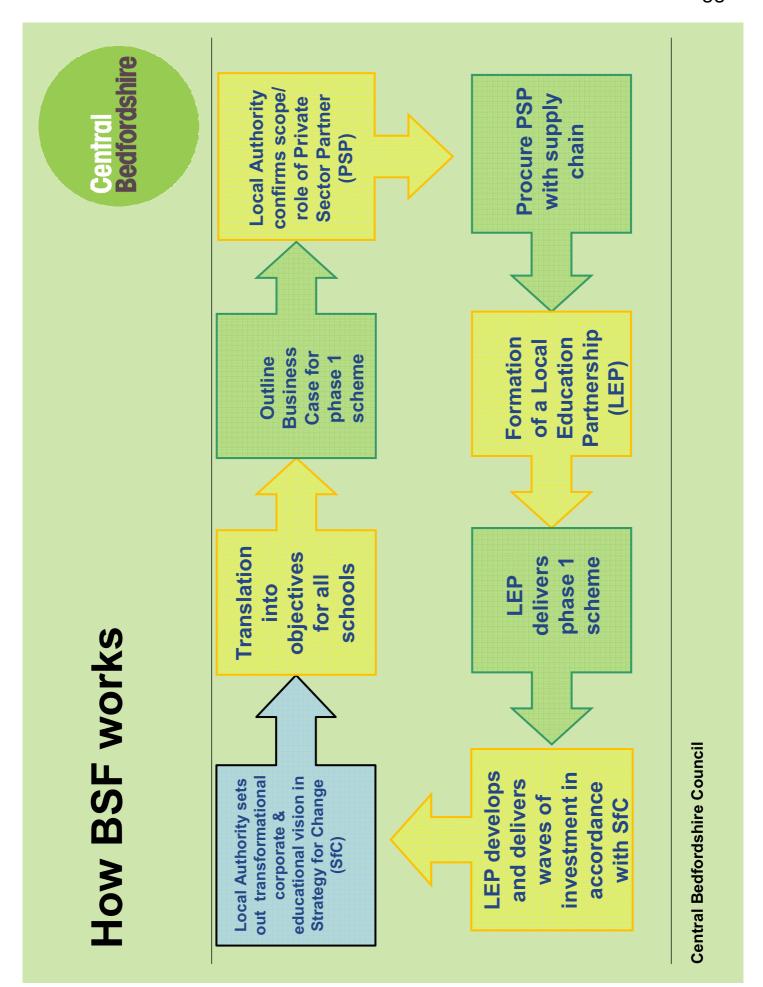
affordability/value for

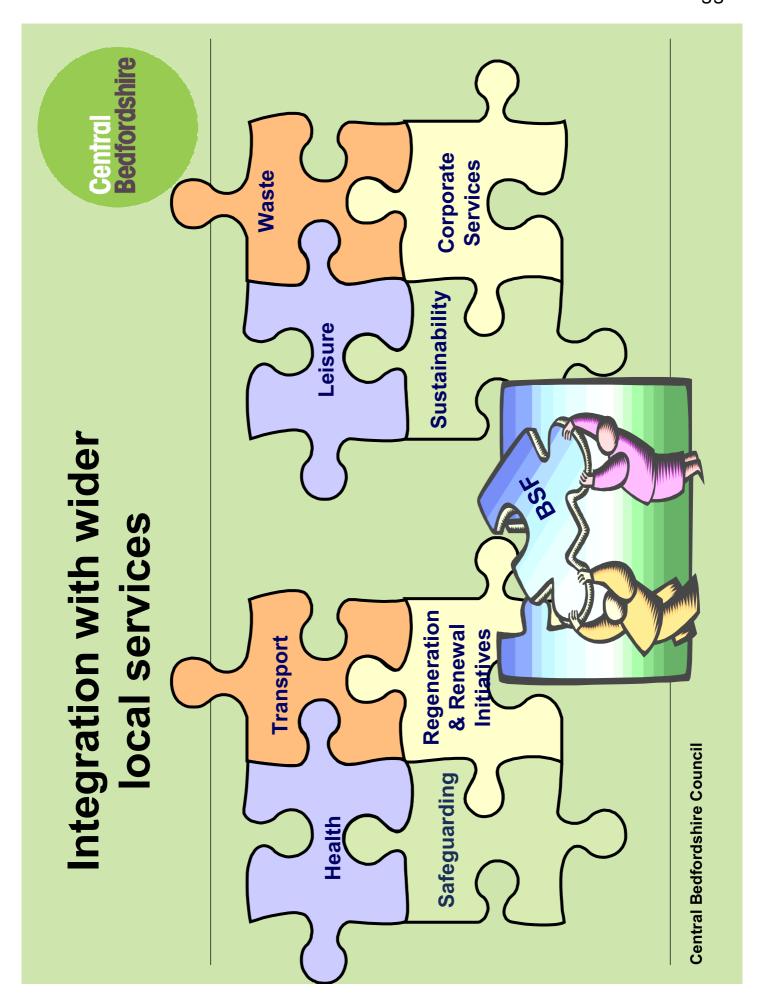
money

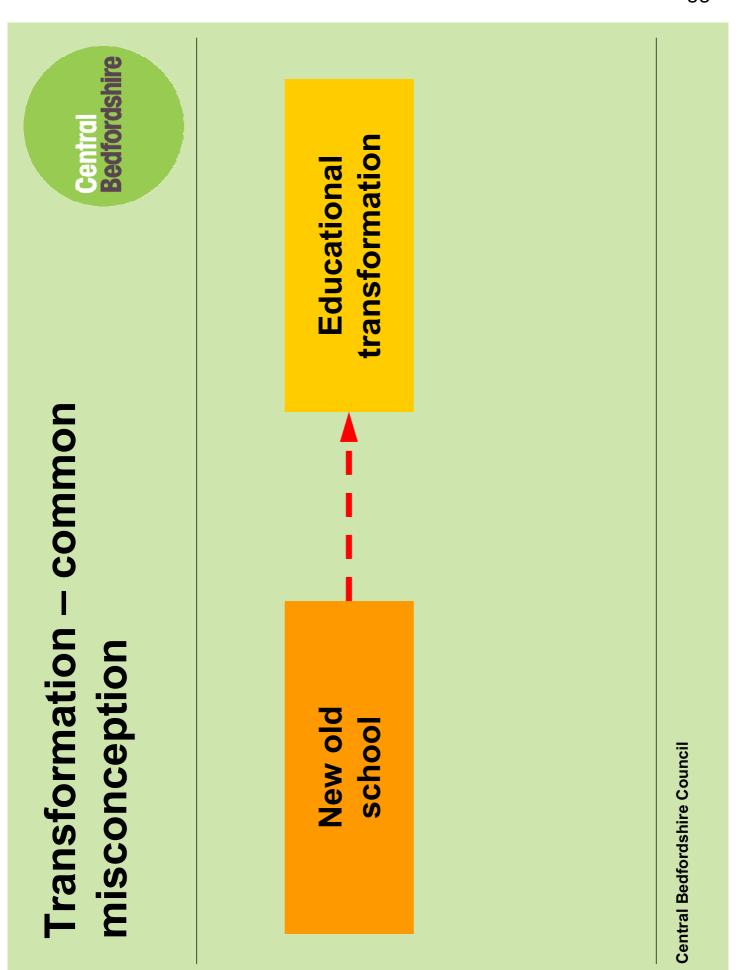
deliverability

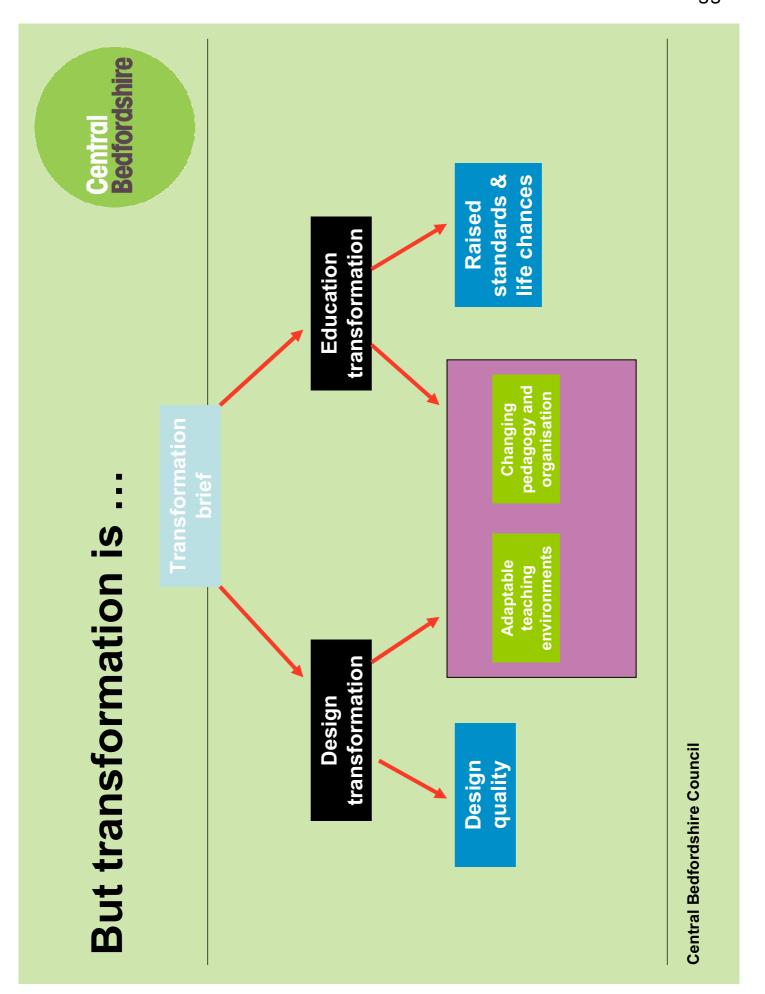
- maintain stakeholder engagement
- submit for approval to Overview & Scrutiny
- formally approved by Strategy for Change Executive

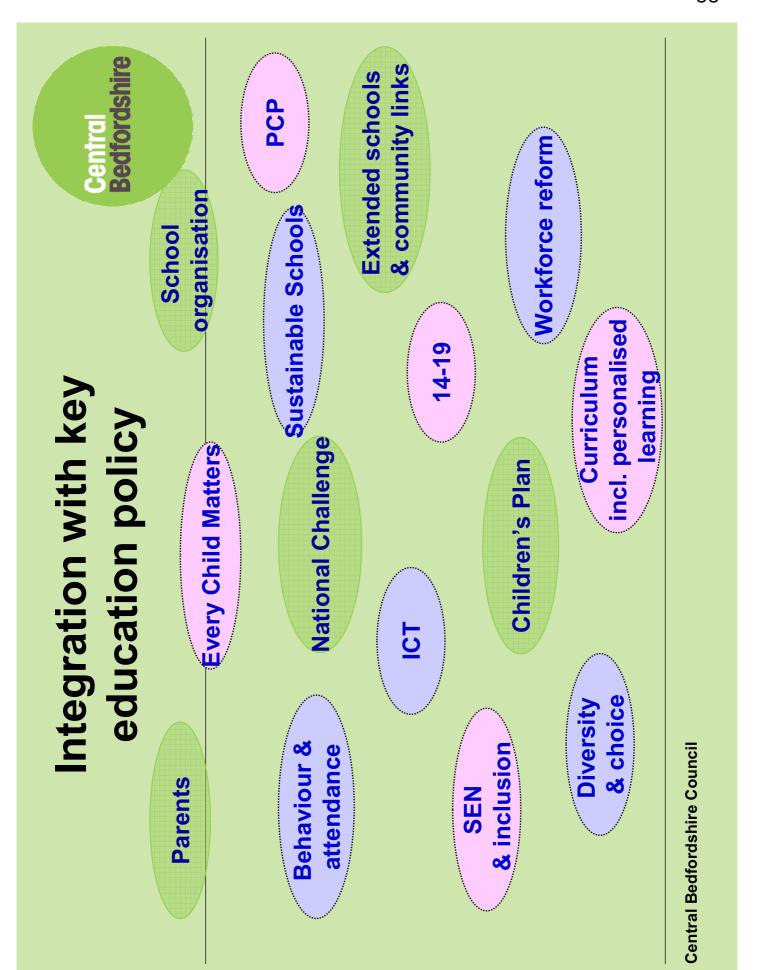
Central Bedfordshire Council











Bedfordshire Next Steps in Partnership with Head Teachers and Governors

consultation on next steps. Your views are account of Head Teachers and Governors views as to whether or not we go out to important. This will be a sensitive issue The Lead Member has agreed to take and may not be well understood



Summary of Head teacher and **Governor workshops**

Principles

- Raising standards
- Continuity of provisions 3-19
- Child & family at the centre of any change
- Locality based services
- Reflective of curriculum reform
- Based around the community
- New models of leadership



Summary of Head teacher and Governor workshops

Criteria

- Outcomes at GCSE
- Accountability
- Parental satisfaction
- Data on exclusions, NEETs, surplus places, deprivation, housing growth
- Value for money
- Size of schools
- Ethos



Preparing for Readiness to Deliver

Initial planning for 11-16,16-19 and

Regular dialogue with Office for the Special Educational Needs

School Commissioner

Incorporating any required statutory consultation into BSF plan Utilising 4ps' Expert Client Programme eg

Resource and Skills Review



Preparing for Readiness to Deliver

Consultation with internal and external

stakeholders

Robust pupil place planning

Identification of financial and people

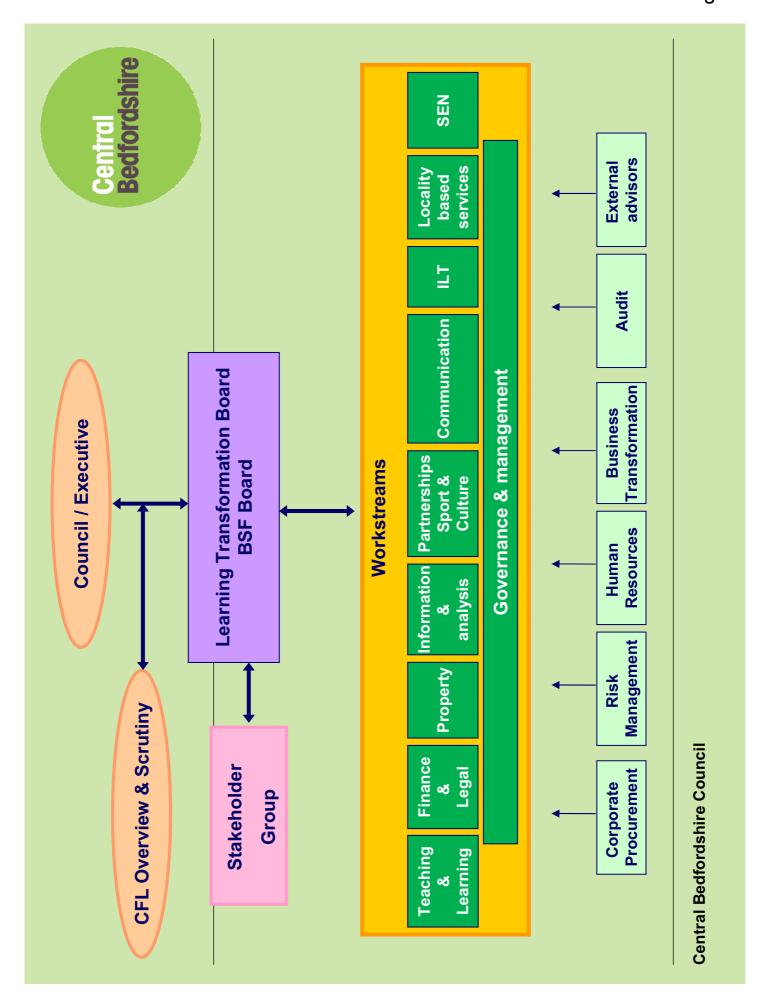
resources

Senior political and corporate support

Self assessment using Readiness to

Deliver framework

Central Bedfordshire Council





Central Bedfordshire BSF -Key Stages

- Project Inception Feb 2009
- Readiness to Deliver now
- Strategy for change Sept 2009
- Outline Business Case Dec 2009
- Procurement Feb 2010
- Preferred bidder / Financial close June

2011

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Meeting: Children, Families & Learning Overview & Scrutiny Committee

Date: 6 October 2009

Subject: Joint Strategic Needs Assessment – Progress Report

Report of: Deputy Director Children Families & Learning and Assistant

Director Specialist Services

Summary: This report describes progress made in developing the Joint Strategic

Needs Analysis (JSNA) as it relates to Children and Young People living

in Central Bedfordshire.

Contact Officer: Martin Pratt. Deputy Director – Children, Families & Learning

Public/Exempt: Public

Wards Affected: All

Function of: Joint function between the Council and the PCT.

RECOMMENDATIONS:

- 1. that the Overview & Scrutiny Committee consider and note progress made in developing the JSNA as it relates to Children & Young People in Central Bedfordshire, and in light of its function as the primary source of population information used for developing the Children & Young People's Plan (CYPP) and making commissioning decisions
 - (a) agree how they would like to monitor future progress; and
 - (b) agree how they might use the content of the JSNA to inform their work in relation to the Council's responsibilities for Children, Young People & Families.

Background

1. The Local Government and Public Involvement in Health Act (2007) placed a duty on upper tier local authorities and PCTs to undertake a Joint Strategic Needs Assessment (JSNA) which was introduced as part of the *Commissioning framework for health and well-being* published by the Department of Health in March 2007.

A JSNA is the means by which Local Authorities and PCTs describe the future health, care and well-being needs of the local populations and set the strategic direction of service delivery to meet those needs. It provides an opportunity to look ahead three to five years so that:

- services are shaped using local communities' views ('voice');
- inequalities are reduced;
- social inclusion is increased; and

 and to inform commissioning decisions so that future investment and disinvestment decisions improve outcomes while reducing cost

The JSNA is intended to enable PCT Directors of Commissioning to work together with the Directors of Children's Services, Adult Services and Public Health to identify health and social care outcomes and performance measures, for inclusion in the Local Area Agreement (LAA) and the Children & Young People's Plan. It also informs both joint and single agency commissioning decisions.

The JSNA is a live document which is updated as new demographic information becomes available.

Three phase development

- 3. In Bedfordshire, the JSNA was initially developed in three stages and covered the whole county. From September to November 2007 existing information was collected with a limited amount of additional data e.g. Hospital admissions and migrant workers. The document was focused principally on health activity and the adult population.
- 4. The second phase, from January to March 2008, was the point at which the Children & Young People's Plan needs assessment was incorporated into the JSNA. The document remained however, very health focused.
- 5. The major focus of Phase 3, which ran from August to November 2008, was to improve the balance of the content between Children and Adults. Some progress was made and the existing material was refined and updated. This version of the JSNA directly informed the NHS Bedfordshire Strategic Plan 2009-13.

Recent developments

- 6. Following Local Government re-organisation it was recognised by all the partners that the existing JSNA was unlikely to be able to meet the planning and commissioning needs of the new Councils and their partners, unless the data was disaggregated and the governance arrangements reflected the new structure of Local Government. It was also recognised that, although the JSNA now contained much of the required data there was very little analysis.
- 7. Action has now been taken to disaggregate the data to provide a JSNA which is specific to Central Bedfordshire, to establish appropriate governance arrangements with the PCT and other health partners reflecting the Council's needs relating to both Children & Young People's services and Adult Social Care & Health and to jointly appoint project management and analytical capacity to improve the quality and accessibility of the document.
- 8. The current JSNA has informed the development of the Children & Young People's plan, which was considered by this committee previously, has been adopted by the Children's Trust and recently approved by the Executive. It has already added value to the planning and commissioning work being undertaken by the Council and its partners.

Future priorities

9. There has been significant progress made with partners developing the JSNA since the inception of the new Council in April. However, it has yet to achieve its potential as the primary source of population needs analysis. Therefore future priorities are to refresh the current document during in the next six months, to develop the analytical content so that it doesn't simply describe population characteristics and trends but provides an appropriate and incisive commentary and to improve the accessibility of the document, through both revising the format and through making it available via web access. This is intended to support the increased use of the JSNA, not only by commissioners from the PCT, the Council and the Children's Trust, but also voluntary sector agencies and communities.

Conclusion and Next Steps

- 10. This paper is intended as a briefing for the Committee on the historical and legal context of the JSNA and to provide a report on progress to date. The current JSNA is appended for information. The committee is asked to consider and note progress made in developing the JSNA as it relates to Children & Young People in Central Bedfordshire, and in light of its function as the primary source of population information used for developing the Children & Young People's Plan (CYPP) and making commissioning decisions to
 - agree how they would like to monitor future progress; and
 - how they might use the content of the JSNA to inform their work in relation to the Council's responsibilities for Children, Young People & Families.

CORPORATE IMPLICATIONS

Council Priorities:

The JSNA underpins the Children's Trust's future commissioning of services and so supports delivery of the following priorities

- Educating, Protecting and providing opportunities for children & young people;
- Creating safer communities; and
- Promoting healthier lifestyles

Financial:

Use of the Joint strategic Needs analysis to inform commissioning decisions will lead to greater efficiency in the delivery of services by the Council and its partners.

Legal:

The JSNA is a statutory requirement placed on Local Authorities by The Local Government and Public Involvement in Health Act (2007).

It supports the duties placed on the Council in the Children Act (2004) in relation to Children's Trust's.

Risk Management:

Appropriate use of population needs analysis should reduce financial and reputational risk.

Staffing (including Trades Unions):

N/A

Equalities/Human Rights:

N/A

Community Safety:

The JSNA will support strategic decision making intended to improve the safety of Children & Young People

Sustainability:

N/A

Appendices:

Appendix A – Joint Strategic Needs Assessment (JSNA) Children Summary Central Bedfordshire (April 2009)

(Note – Appendix A was the Executive Summary of the JSNA as at April 2009, this report outlines progress that has been made since that Executive Summary was published)

Background papers (hard copy available upon request at Priory House, Chicksands)

Joint Strategic Needs Assessment





Joint Strategic Needs Assessment (JSNA) Children Summary Central Bedfordshire

Date: April 2009 Review Date: xxxxxxx Version: 1.0

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Introduction

On the 1st April 2009 Bedfordshire County Council ceased to exist. All services previously hosted by the County Council are now being provided by either Bedford Borough Council or Central Bedfordshire Council depending on the area concerned.

Central Bedfordshire will now replace both Mid and South Bedfordshire District Councils to form a single unitary authority.

Available statistical data at the time of writing this summary document varies and where possible the new unitary data is used. Comparable data for Bedfordshire County or the Eastern Region has been used, where this is not readily available the figures for England or England and Wales have been used. Some figures may not total due to rounding.

Should something be written here about the 5 aims of Every Child Matters:

- Be Healthy
- Stay Safe
- Enjoy and Achieve
- Make a positive Contribution
- · Achieve Economic Well Being

Section 1: Demography

Around 254,600 people live in Central Bedfordshire (Bedfordshire County Council 2008 forecast), or if using the ONS Estimates 2007 there are around 252,100. Children aged under 16 years comprise of nearly 20 percent of the population, and 11 percent are aged 16-24.

Forecasts of Resident Population 2008/ Mid Year Estimate 2007

| | Central | ONS Mid Yr Est | Bedfordshire | ONS Mid Yr Est |
|------------------|----------------------|----------------|------------------------|-----------------|
| | Bedfordshire | | County | |
| 0-4 | 15,500 (6.1%) | 15,400 (6.1%) | 25,500 (6.1%) | 24,600 (6.0%) |
| 5-9 | 15,400 (6.0%) | 15,300 (6.0%) | 24,600 (6.0%) | 24,700 (6.0%) |
| 10-14 | 15,500 <i>(6.1%)</i> | 16,100 (6.3%) | 25,500 (6.2%) | 26,100 (6.4%) |
| 15-19 | 16,100 <i>(6.3%)</i> | 16,200 (6.4%) | 25,900 (6.3%) | 26,400 (6.4%) |
| 20-24 | 14,100 <i>(5.5%)</i> | 13,900 (5.5%) | 23,400 (5.7%) | 23,200 (5.7%) |
| Total 0-16 | 52,840 (20.8 %) | 58,200 (20.3%) | 80,280 (19.6%) | 94,100 (23.0%) |
| Total 0-24 | 76,600 (30.1%) | 76,900 (30.5%) | 124,400 <i>(30.4%)</i> | 125,000 (32.5%) |
| Total Population | 254,600 | 252,100 | 409,400 | 407,000 |

Source: BCC population estimates and forecasts 2008 & ONS Mid Year Estimates 2007

Currently there are slightly less than 55,000 children aged under 16 in Central Bedfordshire. This is expected to increase gradually reaching just over 32,000 by 2016, and then levelling off to 2021.

Forecast of Resident Population 2021

| Central Bedfordshire | Bedfordshire County |
|-----------------------|---|
| 15,700 <i>(5.6%)</i> | 25,500 <i>(5.5%)</i> |
| 16,300 <i>(5.8%)</i> | 26,300 <i>(5.8%)</i> |
| 16,500 <i>(5.8%)</i> | 27,200 <i>(6.0%)</i> |
| 14,400 <i>(5.1%)</i> | 24,200 <i>(5.3%)</i> |
| 13,200 <i>(4.7%)</i> | 22,600 <i>(5.0%)</i> |
| 54,260 <i>(19.2%)</i> | 83,340 <i>(18.3%)</i> |
| 76,100 (26.9%) | 125,800 <i>(27.5%)</i> |
| 282,400 | 454,900 |
| | 15,700 (5.6%) 16,300 (5.8%) 16,500 (5.8%) 14,400 (5.1%) 13,200 (4.7%) 54,260 (19.2%) 76,100 (26.9%) |

Source: BCC population estimates and forecasts 2008.

When comparing the 2008 population forecasts, published in BCC "Population estimates and forecasts 2008" and ONS "Mid-2007 Population Estimates: Quinary age groups and sex for local authorities in the United Kingdom", ONS reported that Central Bedfordshire is to have an additional 100 0-19 year olds.

Note: Population Estimates includes ONS (Office of National Statistics) estimates, GP-based estimates and school census and forecasts

Dependency Ratios

In 2021 the dependency ratio is predicted to drop to 29.2% for Central Bedfordshire which will have an impact on those who are working to maintain those who are not.

Estimate of Resident Population 2008

| | Central | ONS 2007 | Bedfordshire | ONS 2007 |
|-------------------------------|--------------|------------|--------------|------------|
| | Bedfordshire | Mid Yr Est | County | Mid Yr Est |
| *Child Dependency Ratio | 29.5% | 28.4% | 30.0% | 30.2% |

Source: BCC population estimates and forecasts 2008 & ONS Mid Year Estimates 2007

Estimate of Resident Population 2021

| | Central Bedfordshire | Bedfordshire County |
|-------------------------|----------------------|------------------------|
| *Child Dependency Ratio | 29.2% | 29.5% |

Source: BCC population estimates and forecasts 2008.

Ethnicity and Migration 0-15 years old

In 2006 ONS reported that 91.8% of the Central Bedfordshire population is white and has a lower percentage aged under 16 classified as White British than Bedfordshire and England as a whole.

| Ethnic Group Number (Percentage) | 0-15 years |
|-------------------------------------|---------------|
| White | 45,800 (91.8) |
| Mixed Ethnicity | 1,700 (3.4) |
| Asian or Asian British | 1,400 (2.8) |
| Black or Black British | 700 (1.4) |
| Chinese or Other Ethnic Group | 300 (0.6) |

Source: ONS, Resident Population Estimates by Ethnic Group, All Persons, 2006

Minority ethnic groups comprise around 8 percent of the population aged under 15 in Central Bedfordshire, with Asian and Mixed comprising the largest minorities.

Currently there are no reliable population projections for ethnic populations.

Polish nationals dominate the recent migrant flows, making up at least 40% of applications for National Insurance numbers from all nationalities. In terms of concentration within the county, 40% of applicants in Central Bedfordshire were of African applicants.

^{*}The Child Dependency Ratio (number of children 0-15 years/ working age 16-64 years) measures the economically inactive population compared to the economically active population.

Section 2: Social and Environmental Context Relating to Children

Education

Ready for School (pre-school)

Children from some ethnic groups, wards and social classes are significantly less likely to attend pre-school provision.

Bedfordshire is making good progress in increasing full day care provision.

A positive Home Learning Environment is crucial in Early Years development.

Attainment

Bedfordshire is above both national and statistical neighbour averages in participation in full-time education at ages 16 and 17. The gap between girls (87.2%) and boys (79.8%) staying in full-time education after Year 11 is significant and widened between 2005 and 2006.

Around six percent of 16-18 year olds in Bedfordshire are not in education, employment or training. Boys are more likely to choose work based learning than girls, but are also 3 times more likely to be in employment that does not offer training.

Pupils with Special Needs are less likely to stay in education than the average for Year 11 leavers; they are more likely to seek employment instead, and more often jobs that do not offer training.

Participation in education by both 16 and 17 year olds has increased steadily since 2001 though there is a significant and persistent decline in participation from ages 16 to 17. Level 2 attainment by age 19 has improved steadily since 2003/04, both in the numbers achieving by age 16, and the additional numbers attaining Level 2 at ages 17-19.

GCE A Level entries receiving a pass rose to 98.7% in 2007, and the percentage of A Grades is also increasing. Girls outperform boys. Pupils eligible for Free School Meals and those with Special Needs both perform below average, and most minority ethnic groups perform below 'White' pupils.

Of the Bedfordshire children that did the GCSEs at the end of KS4 in 2006/07, 57.6 percent of children achieved 5+ A* to C. Comparative figures for England and the East of England region were 62 percent and 61.2 percent respectively.

While girls constituted 56.1% of all A Level Biology entries in 2007 and almost half of Chemistry entries (49.2%), they are under-represented in Maths (34.6%) and, especially, Physics (16.1%).

Successful course completion rates in Further Education colleges are increasing for both males and females. There are no gender differences in the number taking

apprenticeships or in success rates, though males are approximately 3 times more likely to take Advanced Apprenticeships (Level 3).

Attend and Enjoy School

There are marginally higher levels of authorised absence in Bedfordshire's lower schools compared to statistical neighbours, but attendance at middle and upper schools compares much better.

Achieve Stretching National Educational Standards at Primary

Bedfordshire continues to perform well at Key Stage 1 in comparison with statistical neighbours, achieving level 2+

Achieve Stretching National Educational Standards at Secondary

Bedfordshire's school performance at Key Stage 2 has improved, but still falls short of statistical neighbour averages in English and Maths. Overall average point scores fell between 2005/6 and 2006/7, reversing good improvement made in the two previous years.

Bedfordshire pupils currently make inadequate improvement compared to the national average in terms of the proportion of children attaining two levels higher at KS3 than KS2.

This has in part been attributed to the 3-tier school structure in Bedfordshire, though analysis shows this is not entirely to blame.

KS4 attainment has improved consistently overall, but with faster progress made by Bedfordshire's boys than girls (compared to statistical neighbours). This has led to a rapidly closing gender gap in attainment at this level.

School Quality

In line with national trends, the number (and proportion) of schools judged as poorly performing by OFSTED has greatly reduced in Bedfordshire. There are now less than half as many such schools compared to 1999.

As at April 2008, there was one school in the County in special measures (Northfields Upper), and two schools with 'notice to improve'. In November 2008 Northfields had recovered, and no Bedfordshire schools were in special measures.

This was an improvement from the 2006/07 academic year, when there were two schools in special measures and five with 'notice to improve'.

The Impact of Socio-Economic Disadvantage on Pupil Performance

Young people from socio-economically disadvantaged backgrounds, and those with special educational needs, mostly continue to suffer significant and persistent lifelong disadvantage for themselves.

Research has shown that bright young people from disadvantaged backgrounds are often not able to maintain their attainment lead over less able children from better-off families, even for the duration of primary school.

The attainment gap between the pupils who are entitled to Free School Meals (FSM) and those who aren't gets larger at each Key Stage, resulting in less than half as many FSM pupils getting 5 A*-C grades at GCSE compared to their non-FSM classmates.

The gap is even wider for pupils with SEN, of which four times fewer achieve 5 GCSEs graded A*-C. At Key Stages 2 and 4, this gap does not appear to be closing.

The gap between children eligible for free school meals (FSM) and non-FSM, and children with special educational needs (SEN) and non-SEN pupils grows bigger at each Key Stage. However, pupils with SEN at Key Stages 2 and 4 are not catching up with children without SEN.

Over time, FSM pupils have been improving more rapidly than their non-FSM peers, giving some hope of beginning to close this gap.

Truancy

Absenteeism rates in 2006/7 for Bedfordshire pupils was around 6.2%, of which 0.7% were unauthorised (truancy). Comparative figures for England were 6.5% and 1% percent respectively.

Not in Education, Employment or Training (NEET)

Latest government figures report that 9.4% 16 to 18 year olds were NEET at the end of 2007 which was a reduction from 10.4% at the end of 2006. In Bedfordshire it is estimated that 740 (5.8%) were NEET compared to 6.2% for the East of England. (Source: www.dcsf.org.uk, Every Child Matters.)

NEET rates at ages 16-18 are declining, and at a faster rate than national or statistical neighbour averages. The traditional September peak in NEET rates is now much less pronounced, reflecting the impact of the September Guarantee. Care leavers are more likely to be NEET at age 19, though Bedfordshire rates have declined and are now comparable to national and statistical neighbour averages.

Unemployment among those 16-19 is heavily concentrated in the more deprived wards in Houghton Regis

Socio-economic Influences

Child Poverty - Children in Households Dependant on Benefits

Although child poverty in the UK has decreased in the last decade, the number of children living in poverty actually increased between 2004/05 and 2006/07.

Child poverty can seriously affect a child's development and future well-being. There is a strong correlation between poverty and well-being, educational attainment, skills levels, worklessness, aspirations, health and self-esteem. (Source: Public Health Report, issue 3, Central Bedfordshire, March 2009)

In Central Bedfordshire, around 1 in 9 children live in income-deprived households. A child born into a poor family is more likely to be born early, to be of low birth weight, or both. They are more likely to die in the first year of life, to die from an accident in childhood, to have low educational achievement, turn to crime, to be poor as an adult and raise their own children in poverty, and eat less healthily

Index of Multiple Deprivation (IMD)

Central Bedfordshire is an affluent Unitary Authority with Mid Bedfordshire ranking 340 and South Bedfordshire ranking 263 out of 354 local authorities in the 2007 Index of Multiple Deprivation in England, (rank of 1 indicates the most deprived). The Indices of Deprivation 2007 have been produced at Lower Super Output Area (LSOA) level, of which there are 32,482 in the country. Of these, Central Bedfordshire has no LSOA's ranked in either the top 10% or 20%.

Income Deprivation Affecting Children Index (IDACI) Children in Households Dependent on Benefits

The IDACI represents the proportion of children aged 0-15 living in income deprived households in each Lower Super Output Area (LSOA). 4 LSOA'S were ranked in the top 20% deprived areas. Manshead, Tithe Farm, Houghton Hall, and Parkside Wards all have an LSOA ranked in the top 20%.

Housing

Sustainable communities can only be developed with the involvement of all residents. While we have information showing priorities for adults, there is very little available evidence showing priorities for children, and what is being done to meet these priorities.

There is a high correlation between the proportion of children living in overcrowded conditions and deprivation. A significant number of children in more deprived wards also lack direct ground floor access to private play areas.

The high cost of ownership and lack of social housing in villages and rural areas may be adversely affecting the sustainability of these communities.

Transport

The Accessibility Study for Bedfordshire's Local Transport Plan demonstrated that there are no significant access issues in the County during the day.

Young people who live in households in small towns and rural areas can be more isolated and less able to meet friends outside the working day, due to the unavailability of a lift and the absence of public transport.

Anti-social Behaviour

Bullying

A significant minority of pupils worry about bullying, with some of them being afraid to go to school. A fairly high proportion of children would not share their concerns about bullying with anyone.

Racist Incidents in Schools

Bedfordshire uses the Macpherson Report's (1999) definition of a racist incident, "an incident which has been perceived to be racist by the victim or any other person".

Around 4 in every 1,000 pupils were subject to a racist incident in 2005/06. Boys are more likely to initiate a racist incident, and also to be victim to a racist incident. Most reported incidents are verbal, and 60% of Bedfordshire's schools reported that they had no racist incidents during the year.

During 2005/06, some 320 racist incidents, initiated by both pupils and adults, were reported in Bedfordshire schools. This equates to 4.9 incidents per 1,000 pupils at Bedfordshire schools.

Crime and Anti-social Behaviour in and out of School

Custodial sentences are more often given to young people in Bedfordshire than on average.

Children as Victims of Crime

Data from the police showed a decrease in crime against children in 2007, and the level of crime recorded increases as children grow older.

In 2007, 685 children were recorded as the victims of crime, a decrease from 858 children in 2006. The most frequent crime type in all age groups was 'Assault with injury' followed by 'Personal Robbery'. Both of these crime types involve the use, or threat of force. The number of children affected increased with age in all categories.

Children from disadvantaged groups are more likely to be victims of crime.

Security and Stability

In Bedfordshire, older children appear more likely to feel unsafe in their local area after dark, and by year 10, up to 20% carry a weapon for protection, or are aware that their friends do so. Modern technology also has an impact on children's safety. It enables contacts to be made with children that can result in 'real world' meetings, and it has also expanded the range of information that they have access to – almost 60% of children who use the internet regularly have seen pornographic images.

Section 3: Births and Infant Mortality

Teenage Pregnancies

There has recently been a rise in the rate of teenage conceptions in Bedfordshire. We do not know why this is the case or which interventions have been effective in reducing conception rates historically.

In 2006, there were 22.4 teenage pregnancies per 1,000 women aged 15-17 in Mid Bedfordshire compared to 40.2 in South Bedfordshire, while the East of England had 33.3.

Infant Mortality (inc affect on life expectancy)

In 2003/5, the infant mortality rate was 4.6 per 1000 live births in Bedfordshire compared to the regional average of 4.2. The low numbers of infant deaths means that differences in rates within Bedfordshire and any recent changes cannot be detected. (Source: Bedfordshire PCT (2007), Public Health Annual Report 2007/008, Issue 3)

There were 113 deaths in children under 15 in Bedfordshire between 2003 and 2005.

Section 4: Child Mortality (inc affect on life expectancy)

The top three reasons for hospital admission in children aged under ten are: diseases of the respiratory system, injury, poisoning and other consequences of other external causes, and symptoms, signs and abnormal clinical laboratory results. These differ slightly in the under ones and 10-14 year olds.

Deaths in young people from suicide are rare with only 55 per year across the East of England. However, Suicide is a leading cause of death in adolescence and accounts for around 30 percent deaths in people aged 15-24.

Section 5: Child Morbidity

Low Birth weight

Over the last 12 years the proportion of low birth weight babies in Central Bedfordshire has remained fairly static around a mean of 6.8 percent (the 2007 value is 6.2 percent), about 1 percentage point lower than the East of England average of 7.1 percent. Smoking cessation and good nutrition in pregnant women will help to reduce the number of low birth weight babies.

Low birth weight births as a percentage of all births 2006/07

| - | Raw low birth weight | | |
|------------------------|----------------------|--|--|
| Mid Bedfordshire | 6.5% | | |
| South Bedfordshire | 9.8% | | |
| Bedfordshire | 8.9% | | |
| East of England (2006) | 7.2% | | |
| England (2006) | 7.9% | | |

Childhood Obesity / Eating Disorders

Joint analysis of Child Obesity by Bedfordshire PCT and the County Council's Corporate Policy Group showed that there were differences in levels of obesity according to gender, age ethnicity and location within Bedfordshire.

- More boys than girls were found to be obese
- Central Bedfordshire had lower proportions of obese children than the rest of the county
- The proportion of children who were obese was a lot higher in Year 6 than in Year R
- Non white ethnic groups had more obese children than White British
- Wards with areas of high deprivation tend to have a higher proportion of obese children.
- It is also an issue in some areas which are not so deprived

The percentage of children found to be overweight and obese for each year are:

| | Yr R | Yr 6 |
|------------|-------|-------|
| Overweight | 12.8% | 12.9% |
| Obese | 9.3% | 15.1% |

Diabetes

The recorded diagnoses of diabetes in the under 20s is around 0.14%. The proportion of the child population estimated to be diabetic is expected to be around 88 children in the Central Bedfordshire area. (Source: Bedfordshire PCT (prevalence), and BCC population estimates and forecasts 2008)

Oral Health

In Bedfordshire in 2003-2004, 65-70 percent of five-year-olds have no experience of dental decay. Oral health in Bedfordshire is significantly better than in England; with Bedfordshire 5-year-olds have an average of 0.9 decayed, missing or filled teeth compared to 1.15 decayed, missing or filled teeth for England and Wales.

Hospital Care

To be filled in

Accidents/Injuries

Most children do not experience serious injury, and the number of accidental deaths is low. Injuries from road traffic accidents remained relatively steady between 2003 and 2007. Boys are much more likely to be involved in accidents (of all types) than girls, and older children are more likely to have an accident than younger children.

Death from injury is very rare. In Bedfordshire between 2004 and 2006 there was an average of one death per year from 'external causes' among the 0-15 age group, and five deaths per year among the 16-19 age group. The majority of these were the result of accidents. (Source: ONS, Vital Statistics 3, Mortality by cause)

Breast feeding

The proportion of mothers initiating breast-feeding in Bedfordshire was low; 62.2 percent in 2007/08, compared to 78 percent nationally. Breast feeding initiation has improved at Bedford Hospital and was at 73.5 percent in the third quarter of 2008/09. However in Luton & Dunstable Hospital initiation rate is still only 63.2 percent. This is below target.

At first contact with Health visitor (10 days to 3 weeks) breast feeding in Bedford was 54.6 percent, and by the 6^{th} – 8^{th} week, the rates fell to around 31.2 percent in the third quarter of 2008/09 compared to figures of around 50 percent at national level.

Section 6: Mental and Emotional Health.

Child and Adolescent Mental Health

Most children are happy but exams remain a significant worry for young people. While information on the prevalence of mental ill-health remains poor, nearly a quarter of children are 'worried a lot' and this worry increases with age. Over 90% of children say they have one or more good friends but less than half of teenagers think their classmates are 'kind and helpful'.

Nearly half of teenage girls are worried about how they look, and in the same survey we learnt that teenage girls are less likely to feel fit, especially by Year 10. This is more pronounced in the South of the County.

Family functioning is more relevant to child well-being than family status. The quality of relationships in the family is particularly important.

Self-harm and suicides are more frequent among teenagers than younger children, and are linked particularly to poor family functioning, the type of housing occupied and housing tenure.

In 2004, nationally, 1 in 10 of those aged 5-16 had a mental health problem. This proportion has not changed since 1999. Boys are more likely to have a mental disorder than girls. Among 5-10 year olds, 10 percent of boys and 5 percent of girls had a mental health problem. Among 11-16 year olds, the proportions were 13 percent for boys and 10 percent for girls

Section 7: Sexual Health

Rates of Common STI Infections

Incidence of sexually transmitted infections in Bedfordshire is in line with the national average.

Infection with Chlamydia (diagnosed in clinics of genito-urinary medicine) is increasing. Some of this increase is due to increased testing but the high proportion of positive tests is of concern

Around 8 percent of 15-24 year olds in Bedfordshire had been tested for Chlamydia by the end of January 2009. The number of testing kits requested has gone up dramatically in the last couple of months compared to the first six months of the financial year. 1 in 10 young people screened opportunistically (i.e. without symptoms) for Chlamydia were found to be infected

Infection with Gonorrhoea is decreasing from a peak in 2003/04.

In 2006, there were 31.2 teenage pregnancies per 1,000 women aged 15-17 in Central Bedfordshire compared to 33.3 in the East of England.

At Risk Populations

To be filled in

Section 8: Healthy Lifestyle

Physical Activity

Involvement in organised physical activity appears to have risen over the last ten years, but this needs to be set in the context of a rise in obesity and a decrease in the percentage of pupils walking to school.

Participation in Sport

In 2006/07, 92% of 5-16 year-olds had undertaken a minimum of 2 hours per week on high quality sport and PE within and beyond the curriculum, compared to a Government target of 85%.

Personal and Social Development and Recreation

A high proportion of children in Bedfordshire attain nationally determined goals at the Foundation Stage for Personal, Social and Emotional Development.

Some children spend large amounts of their free time in sedentary activities. When they are online and/or watching TV, it could be difficult to meet their needs for personal and social development. More young people are taking up sport, but they remain concerned about the lack of access to play facilities. Adults remain concerned about a perceived lack of activities for teenagers.

Travel to School

At primary school, 55% of pupils walk to school, and 40% are taken by car.

At secondary school, 44% of pupils walk to school and 21% are taken by car.

Use of dedicated pupil bus services in Bedfordshire is higher than among our statistical neighbours.

Sedentary Life Styles

Children have more access to new technology and media than ever before. This provides opportunities to find information and have contact with remote friends and family. However some children are tending to spend too much time in front of the television or computer and there are dangers that it is:

- reducing their social interaction
- damaging to their health and well-being
- putting increased consumer pressure on them

This is important because if by spending more time in sedentary occupations, children are becoming more obese, it will affect their health in adult life.

Diet and Nutrition

Only 22 percent of children (ages 12 to 13 years) in Central Bedfordshire eat five or more portions of fruit and vegetables per day; 52 percent eat some fresh fruit each day, compared to 29 percent eat sweets and chocolate every day.

School Lunches

Monitoring by Bedfordshire County Council indicates that, for schools within the central school meals contract, only 35% of pupils (all ages) are actually taking up the lunches on offer. The Balding Survey (Yr 8 and 10 only) confirms a similar average rate of take-up (33%) for all our schools. We also learn from the same survey that 15% of Yr 8 and 10 pupils are having no lunch at all, while 42% of pupils eat a packed lunch (making it the most frequently used option). We do not know what is included in packed lunches, but we do know that 15% of pupils had already eaten packet snacks/chocolate/sweets for breakfast.

Immunisations

For 2005-06 at age 2 Central Bedfordshire had a lower percentage uptake than the national rate. A similar situation is to be found at ages 1 and 5. A similar situation is to be found at ages 1 and 5.

In order to prevent the spread of measles, at least 90 percent of children should be vaccinated, but in a small number of practices, coverage was below this level in 2007/8. Although more children were vaccinated against measles, mumps and rubella by their 2nd birthday than in the East of England and England (84 percent), by the age of 5, only 72 percent of children in Bedfordshire had received both the recommended MMR vaccinations compared to a regional average of 76 percent.

Vaccinations against diphtheria, whooping cough, tetanus, polio, Haemophilus influenza b, and meningitis are above 90 percent for the PCT as a whole but this hides some variation among GP practices in Bedfordshire.

Section 9: Smoking, Alcohol and Illegal Drugs

Smoking

Nationally it is estimated that 450 children start smoking everyday. By the age of 15 years old 23% of young people are regular smokers. Studies have shown that due to the addictive nature of nicotine, the earlier a person starts smoking the more likely he or she will be come a heavy smoker. Approximately, half of today's young smokers will die early from smoking related diseases.

About 17,000 children under the age of 6 are admitted to hospital every year with illnesses resulting from second hand smoke. (Source: ONS, Stop Smoking Service Manchester)

Smoking In Pregnancy

Data from the third quarter of 2008-2009 show that 15.7 percent of Bedfordshire women were smoking at the time of delivery. At Bedford Hospital the rate is 14.1 percent and at Luton & Dunstable Hospital it is 21.5 percent for Bedfordshire women. There is still work be done at Luton & Dunstable Hospital to meet the government's objective of 15 percent by 2010.

At ward level there is wide variation from 5% to 45% of households with a pregnant woman having at least one smoker.

Children Smoking

The percentage of girls smoking in Central Bedfordshire is a particular cause for concern especially at Yr 10, but note that nearly all of the regular smokers in this group want to give up.

Pupils reporting to smoke 'regularly' or 'occasionally' (%)

| | Year 8 | | Year 10 | |
|-------------------------|--------|-------|---------|-------|
| | Boys | Girls | Boys | Girls |
| Central Bedfordshire | 3 | 4 | 13 | 35 |

Source: The Balding Survey, Schools Health Education Unit (2006).

Note: 'occasionally' means less than 1 per week.

18 percent of girls and 16 percent of boys in year 10 in Central Bedfordshire schools reported that they smoke occasionally or regularly.

Alcohol

In 2006, a survey found the percentage of 14-15 year olds in Bedfordshire reporting having at least one alcoholic drink in the previous week had increased to 53 percent.

47 percent of year 10 had at least 1 alcoholic drink in a week prior to the Balding Survey 2006, and 24 percent had drunk on more than one day in that week. Estimates for Bedfordshire suggest that there are nearly 1900 young people aged under 19 who are dependent drinkers and over 7,700 drinking at hazardous/harmful levels

Illegal Drugs

Excessive alcohol use and exposure to drugs continue to be common among young people in Bedfordshire, despite an awareness of the risks involved. But consumption of alcohol and drugs are falling among 11-15 year-olds.

The hospital admission rate for poisoning and mental disorders due to substance misuse was significantly lower in Bedfordshire in the period 2001-2005 compared to the regional average (50 per 100 000)

Section 10: Vulnerable Groups

Looked after Children

No single source identifies all children with disabilities (CwD) in Bedfordshire. As of February 2008, the Social Services database (SWIFT) identified **487** children aged 0-18 who are supported for one or more disabilities by Children's Services (individual needs are not recorded), and **528** young people aged 18-25 with an involvement from one or more specialist teams for disabilities in Adult Services.

The database of pupils in maintained schools within Children's Services (Tribal), which is shared with schools, separately records **4,085** children in February 2008 as having one or more Special Educational Needs (SEN - school action plus or statemented). Data on CwD is not currently available from health systems.

Children with Learning Difficulties

No single source identifies all children with disabilities (CwD) in Bedfordshire. As of February 2008, the Social Services database (SWIFT) identifies **487** children aged 0-18 who are supported for one or more disabilities by Children's Services* (individual needs are not recorded), and **528** young people aged 18-25 with an involvement from one or more specialist teams for disabilities in Adult Services†.

The database of pupils in maintained schools‡ within Children's Services (Tribal), which is shared with schools, separately records **4,085** children in February 2008 as having one or more Special Educational Needs (SEN - school action plus or statemented). Central PCT systems do not identify specific disabilities: information is distributed across many unlinked systems and paper records in health organisations.

Gypsy and Traveller Children

In England, there are about 1,100 Irish Travellers and 2,300 Gypsy/Roma Students in secondary schools, fewer than half the number registered in primary schools. Both Gypsy/Traveller groups have extremely low attainment.

Access to education and attendance by primary aged Traveller children continues to improve, but not enough Traveller pupils attend or stay on at secondary school. The average attendance rate for Traveller pupils is around 75%. This figure is well below the national average and is the worst attendance profile of any minority ethnic group (James Foley, 'Pupil characteristics and class sizes in maintained schools in England, January 2006 (provisional),' National Statistics: First Release [DfES, London, April 2006]).

Ofsted considers that about 12,000 Traveller children are not registered with a school and that at Key Stage 4 this represents about 53% of these pupils

Safeguarding Children

To be filled in

Domestic Violence (children)

The exact prevalence of domestic violence is unclear, as it is dependent on incidents being reported, and recent increases in the number of reported incidents in Bedfordshire are indicative of efforts to improve reporting, rather than a signal of increased domestic violence. National estimates suggest that about 0.5% of adults aged 16+ have been the victim of domestic violence at least once.

Children in Need and Child Protection

Most children are kept safe from abuse and harm. However, a relatively small number of children are known to be at risk. Children are supported in their homes wherever possible, and the level of child protection cases is now below that of our statistical neighbours. The exact prevalence of domestic violence is unclear, but reporting in Bedfordshire has improved in recent years.

An updated census in January 2008 showed almost 2,200 open cases for children's social care services in Bedfordshire.

At 31 March 2007, 110 children and young people under the age of 18 years were subject to a Child Protection Plan (CPP)* in Bedfordshire. This equated to a rate 12 per 10,000 children in the local population, and compared with a rate of 20 among our statistical neighbour group.

In Bedfordshire there were 19.3 registrations per 10,000 population in the year ending 31 March 2007 (a total of 175 children in the year). This compared with an average of 24.5 for our statistical neighbours, including a high of 32.2 and a low of 13.1. (*Annual Performance Assessment, 2007*)

Section 11: Children – Making a Positive Contribution

Engage in Decision Making and Support the Community and the Environment

We do not know to what extent young people are involved in decision-making beyond the choices they have at school (e.g. subject options and school council membership). However, most decisions about what children learn at school, when and how success is judged are still mainly taken by adults.

There has been an increase in the number of young people involved in electing members on to the Youth Cabinet.

There is national evidence of children volunteering with nearly half of 16-24's providing help within their communities.

Law Abiding and Positive Behaviours

Most young people participate in positive leisure activities, but nearly one in four do not. Over 4,000 are currently involved in the Duke of Edinburgh's Award Scheme.

Bedfordshire residents identify more activities for teenagers as a priority, and see groups of teenagers hanging around on the streets as one of the biggest problems, in terms of anti social behaviour.

Both the total number of pupils excluded and the total number of days lost by fixed term exclusions, has decreased in recent years.

The provisional data for 2006 indicates a rise in teenage conceptions from 2005 – 2006. This means that Bedfordshire is unlikely to meet the 2010 target to reduce teenage conceptions by 50% from the 1998 baseline. The problem seems to lie in Bedford Borough.

Develop Positive Relationships and Choose not to Bully or Discriminate

6% of boys in Year 10 thought that other children were fearful of going to school because of them.

Self-confidence

Over exposure to advertising in the media, and peer pressure to own the latest gadgets and fashions can lead to young people having feelings of inadequacy and low self esteem.

Children from disadvantaged backgrounds are less likely to develop important noncognitive skills.

Develop Enterprising Behaviour

An increasing number of children are involved in Young Enterprise programmes which are running in Bedfordshire schools to give young people an insight into running a business.

Section 12: Economic Wellbeing

Ready for Employment

Local employers have raised concerns about the literacy and numeracy skills of school leavers, as have business organisations nationally. The Bedfordshire and Luton Chamber of Commerce is committed to working with education and training providers to raise skill levels, and to improve the readiness of young people for the work environment.

Bedfordshire is expected to experience major employment growth to 2021 and beyond. This will create a wide range of employment opportunities for young people. There is a critical need to ensure that the careers advice given to young people, and the education and training programmes available to them, reflect these opportunities.

References

BCC population estimates and forecasts 2008.

Bedfordshire PCT (prevalence)

Bedfordshire PCT (2007), Public Health Annual Report 2007/008, Issue 3)

ONS Mid Year Estimates 2007

Resident Population Estimates by Ethnic Group, All Persons, 2006

ONS, Vital Statistics 3, Mortality by cause)

Public Health Report, issue 3, Central Bedfordshire, March 2009)

The Balding Survey, Schools Health Education Unit (2006).

www.dcsf.org.uk, Every Child Matters.)

Meeting: Children, Families and Learning Overview and Scrutiny Meeting

Date: 6 October 2009

Subject: Strategic Commissioning Framework for Children in

Central Bedfordshire

Report of: Deputy Chief Executive and Director of Children, Families and

Learning

Summary: The report provides Committee members with the opportunity to

comment on the draft commissioning framework which will guide the

work of the Children's Trust.

Contact Officer: Sylvia Gibson, Assistant Director, Policy, Planning and

Commissioning

Public/Exempt: Public

Wards Affected: All

Function of: Council

RECOMMENDATIONS:

1. that members are asked to consider and comment on the draft Strategic Commissioning Framework for Central Bedfordshire as part of the Children's Trust arrangements.

Background

- Commissioning is the process for deciding how to use the total resource available for children, young people and parents in order to improve outcomes in the most efficient, effective, equitable and sustained way. Commissioning is seen by the Government as key to delivering quality services, securing better outcomes and meeting budget pressures through Children's Trust arrangements.
- The Children's Trust Board has the strategic responsibility to lead commissioning across the full range of services for children and young people.
- 3. The Children and Young People's Plan sets out the priorities agreed by the Children's Trust in Central Bedfordshire. The priorities will be shared by all agencies working with children and young people and will be delivered through joint planning and commissioning.

The Strategic Commissioning Framework

- 4. The Strategic Commissioning Framework is designed to ensure that all Children's Trust partners have a shared understanding about how they will work together to commission services to meet the priorities for children and young people in Central Bedfordshire. The framework will be adopted by all agencies working with children and young people in Central Bedfordshire under the Children's Trust governance arrangements.
- The Framework describes:
 - the key underpinning principles;
 - the commissioning standards;
 - the decision making processes;
 - the commissioning cycle; and
 - governance arrangements.
- 6. The detailed operational procedures will be drawn up by the Commissioning Executive of the Children's Trust which reports directly to the Children's Trust Board.
- 7. The Commissioning Executive will work to commissioning standards which provide a check list to ensure success. The standards will ensure that all those involved in commissioning have a clear understanding of the process and the mechanisms that underpin the framework.

Conclusion and Next Steps

8. The Children's Trust Board adopted the Strategic Commissioning Framework for Central Bedfordshire at its meeting on 3 September 2009. Central Bedfordshire Council Executive will consider the Commissioning Framework on 10 November 2009.

CORPORATE IMPLICATIONS

Council Priorities:

Commissioning will support the Central Bedfordshire Strategic Plan (2009-11) particularly in educating, protecting and providing opportunities for children and young people.

Financial:

There is no immediate financial impact from the adoption of the Framework. However, whilst partnership working via Children's Trust arrangements has many benefits, as clearly stated in the Strategic Commissioning Framework, there are financial implications for Central Bedfordshire Council.

- Central Bedfordshire's contribution versus the contribution made by other
 partners will need to be clearly spelt out, together with the budget implications for
 Central Bedfordshire. The Identification of resources required against set
 priorities is as stated in Appendix A item 4. Partnership working will deliver
 efficiencies in the long term, but there are likely to be ongoing financial and non
 financial costs and costs associated with initial set up. These will need to be
 clearly stated and budgeted for.
- Financial Governance arrangements and terms of reference will need to be clear
 to all partners as summarised in the Framework under Appendix A –
 'Governance Arrangements of the Children's Trust and the Commissioning
 Function'. Central Bedfordshire Council, therefore, should be clear about how to
 measure and monitor the expected outcomes of this Strategic Framework to
 ensure optimum use of resources and value for money and value added.
- The case for pooled budgets and its benefits is clearly stated in Appendix A item 7. Whether a pooled or an aligned approach is adopted, the Trust framework must ensure that it has direct oversight of financial and budget matters supported by regular and robust monitoring and performance management systems. The process of dealing with overspends or underspends from one financial year to another will need to be clearly specified.

Legal:

The Strategic Commissioning Framework of the Children's Trust will support the Council and its partners in exercising the 'duty to co-operate' under section 10 of the Children Act 2004.

Risk Management:

The risks associated with weak commissioning are numerous and at a high level could lead to financial loss, an adverse reputational impact and could lead to a statutory breach or even loss of life. Implementing the Strategic Commissioning Framework will allocate the responsibility for a number of mitigating factors which should reduce the probability and impact of these risks occurring.

Staffing (including Trades Unions):

None.

Equalities/Human Rights:

The Commissioning principles commit the Trust to providing services in an equitable and inclusive way.

Community Safety:

Safeguarding is built into the commissioning standards.

Sustainability:

None

Appendices:

Appendix A – Strategic Commissioning Framework

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Appendix A

Strategic Commissioning Framework Children and Young People in Central Bedfordshire

(Draft)

Vision and Values

Central Bedfordshire Children's Trust is committed to ensuring that all our children and young people have the best possible start in life. We will work together to provide high quality, accessible services that meet a universal offer for all and targeted support that meets local need and mitigates the impact of disadvantage.

Introduction

Section 10 of the Children Act 2004 sets out duties requiring local authorities and their relevant partners to co-operate to improve the well being of children and young people against each of the five Every Child Matters outcomes. The Central Bedfordshire Children's Trust has been established to lead the work and drive forward inter-agency co-operation. The work of the Board and the structure that supports it must lead to the delivery of 'measurable improvements' and 'consistent, high quality arrangements to provide identification and early intervention for children and young people who need additional help'. This inter-agency co-operation extends into joint commissioning arrangements to secure the most appropriate, needs led, evidence based, value for money services for our local communities in Central Bedfordshire.

Commissioning is the process for deciding how to use the total resource available for children, young people and parents in order to improve outcomes in the most efficient, effective, equitable and sustainable way. It keeps the primary focus on the needs of service users and their carers, unclouded by the considerations of providers.

Commissioning sets out a framework for deciding how best to deploy resources strategically and tactically in order to achieve objectives, making best use of the strengths of the statutory, voluntary and private sectors. It encourages constructive dialogue between different stakeholders through a transparent process and helps to identify appropriate partner authorities or agencies with shared objectives.

Commissioning also makes the bridge between financial and service planning and aids the business planning of service providers by clarifying the medium-term purchasing intentions of the commissioning authority.

Most significantly, commissioning requires the Trust to share intelligence and analysis to improve the range, quality and cost-effectiveness of services within available resources, based on an understanding of whole systems of support.

Commissioning is at the very heart of providing effective services for both children and adults. It is the process by which the Trust decides how to spend its money to

get the best possible services for local people. Service users and carers, councillors, managers and staff at all levels in all agencies working with children, young people and their families need to contribute to this process to ensure that the services being provided are the best they can possibly be.

Commissioning is about enhancing the quality of life of service users and their carers by:

- having the vision and commitment to improve services
- connecting with the needs and aspirations of users and carers
- making the best use of all available resources
- understanding demand and supply
- linking financial planning and service planning
- making relationships and working in partnership
- anticipating future needs and expectations to plan for the future rather than just reacting to present demand.

The Strategic Commissioning Framework will ensure that all Children's Trust partners have a shared understanding about how we will work together to commission the services that are needed to fulfil our vision and meet the priorities for children and young people in Central Bedfordshire. The framework will be adopted by all agencies working with children and young people in Central Bedfordshire under the Children's Trust Board governance arrangements

The shared approach will ensure that we achieve the best outcomes for children and young people by using our combined resources to meet evidenced needs and planning for future developments, including the ability to be flexible and to move resources quickly and effectively to meet emerging needs.

The Children and Young People's Plan identifies the priorities for Central Bedfordshire, and commissioning arrangements will build on the strengths of local partners to deliver against these priorities. Strategic Commissioning is a key means by which the Children's Trust Board will make a reality of the duty to co-operate and drive cultural change.

The Children Trust Board partners will work closely together to ensure effective local leadership, governance, accountability and joint working, delivering improved outcomes to all children, young people and families based on shared action plans derived from the agreed priorities in the Children and Young People's Plan.

The funding and commissioning cycles of the Children's Trust Board partners will be aligned to provide coherence in delivering the CYPP. Areas of overlapping responsibility will be careful planned. There will therefore be one overarching Commissioning Plan held by the Children's Trust which incorporates the commissioning from all partner agencies for children and young people, their families and carers.

For vulnerable children in particular, partners will co-ordinate services focusing on support for the family as a whole. Children's commissioning will therefore make appropriate arrangements with Adult services to ensure a seamless service for families.

This framework is the strategic guidance for partners and is not an operational manual on Commissioning. Shared operational processes and procedures will be developed once the Framework has been adopted

Purpose

The purpose of this Strategic Commissioning Framework is to create clarity and consistency for partners in the Central Bedfordshire Children's Trust in securing the best outcomes for children, young people and their families who live, work and play in Central Bedfordshire.

Legislation and Statutory Guidance

The following key documents set out the role of the Children's Trust and the view of Central Government in commissioning world class services for children, young people, their families and carers on which this Commissioning Framework is based:

- Every Child Matters
- National Service Framework for Children, Young People and Maternity Services
- Safeguarding Standards Eastern Region
- Statutory Guidance on the Role of the Lead Member for Children's Services and the Director of Children's Services
- Strong Partnerships and Commissioning Governance within Children's Trusts
- Children's Trusts: Statutory Guidance on inter-agency co-operation to improve the well being of children, young people and their families
- Aiming High for Disabled Children
- Securing Better Health for Children and Young People through World Class Commissioning:

A bibliography of these and associated guidance can found in Appendix 1

The Central Bedfordshire Children's Trust Commissioning Principles:

The principles that underpin the commissioning arrangements within the Children's Trust are designed to engage all partners in the commissioning process.

Commissioning decisions through the Children's Trust will:

 be focused on the five Every Child Matters outcomes to be healthy, stay safe, enjoy and achieve, make a positive contribution and achieve economic wellbeing by aligning with the Children and Young People's Plan;

- particularly focus on the safeguarding of children to protect all children, specifically those in vulnerable groups;
- meet the national Children's Trust Statutory Guidance;
- work to the regional Safeguarding Standards for commissioning services from the Community and Voluntary Sector and any other relevant standards which may be developed that will enhance the service offered;
- align to the Commissioning model;
- be objective through the development of a Commissioning Executive which will provide an independent review and validation of all services for children, their families and carers;
- ensure that services are appropriate, needs led and value for money;
- empower children and their families and enable them to influence decisions about services;
- be responsive to the needs of individuals and localities within Central Bedfordshire and specifically on areas of most need;
- focus all agencies working with children and their families and carers on improving outcomes;
- improve market capacity which will have a direct positive impact on the local and regional economy;
- involve all partners and strengthen working relationships between all agencies through the use of flexible pooled resources;
- ensure delivery of services to achieve the local area agreement objectives and other performance measures contained within the Children and Young People Plan;
- identify opportunities to pool budgets to allow for the refocusing of commissioning based on any emerging needs of the local communities.

In order to meet these principles, the Central Bedfordshire Children's Trust Board partners will participate in joint planning, performance management, and pooled or aligned budget arrangements. The Children and Young People's Plan will underpin these arrangements

Commissioning Model

Partners will work to a shared commissioning model to secure the right services in the right place at the right time. This is crucial to their commitment, ensures consistency and affords the opportunity to shift resources to earlier intervention where possible.

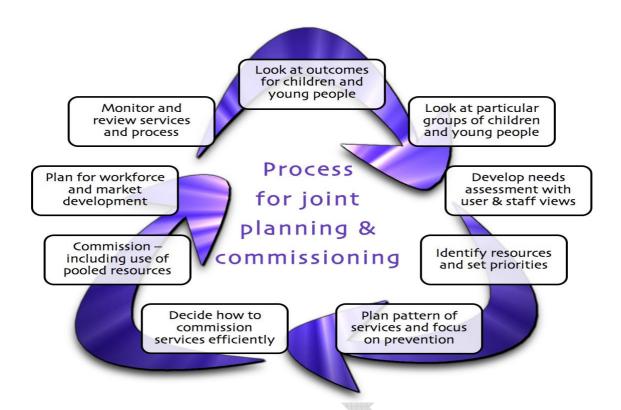


Figure 1: DCSF Commissioning Cycle

The commissioning model is a cyclical process, each element being fed by the one before and feeding into the next stage.

The nine step commissioning model has at its heart improved outcomes for all children and young people and narrowing the gap in outcomes between the general population and particular groups and individuals.

The Nine Step Commissioning Model

1. Look at outcomes for children and young people

In applying the model the initial focus needs to be on the five Every Child Matters outcomes of be healthy, stay safe, enjoy and achieve, make a positive contribution and achieve economic wellbeing by aligning with the Children and Young People's Plan.

Each of the five Outcome Delivery Groups will be tasked with ensuring that these outcomes are achieved for all children in Central Bedfordshire irrespective of their home local authority area or the type of school they attend, including children who are electively home educated. This includes overseas pupils registered at any school in the local authority area. These responsibilities also extend to looked after children placed by another local authority in Central Bedfordshire.

2. Look at particular groups of children and young people

The Joint Strategic Needs Assessment should provide the evidence for looking at the needs of particular groups of children and young people. This will be aligned with consultation with these particular groups to establish appropriate ways of meeting those needs through the commissioning of services locally and subregionally where appropriate.

Some individuals and specialist groups may need to link into very specialist services that can best be offered a resource that is shared across a number of Children's Trusts. Where these services are needed, we will work closely with subregional and regional partners to develop the market and offer children, young people and families services that are near to home, where appropriate.

Safeguarding children and young people will be at the core of all our commissioning decisions and arrangements and therefore this will be one of the standards by which the Board may decide to commission or de-commission services.

Inspection findings and recommendations will inform the Trust of services that will need to be further developed, including services for particular groups of children and young people.

Commissioning decisions will deliver accessible, equitable, inclusive and non-discriminatory services.

3. Develop the needs assessment with user and staff views

The Children's Trust Board identifies resources and sets priorities against a robust needs analysis. The needs analysis includes data from:

- Children and Young People Plan
- Joint Strategic Needs Assessment
- Local Area Agreement Indicators
- Inspection findings and recommendations
- Sustainable Communities Strategy
- Statutory and local policies and targets of partners
- User and staff views.

The needs analysis will be set against the map of resources across Central Bedfordshire Trust partners. From this we will identify where services may overlap and where there may be gaps in provision. By realigning resources against needs and strategic priorities we will deliver the right level of service into the right areas.

4. Identify resources and set priorities

Resources include;

Local public, private and commercial sectors and Third Sector providers;

- The full range of resources workforce, buildings, activities, revenue and capital funding streams, parents and communities;
- Opportunities to bid for new funding initiatives against strategic priorities.

Where services do not exist, we will undertake market analysis and seek to develop local market opportunities. Where specialist services are needed we will develop strong partnership arrangements with sub-regional and regional partners.

The Children's Trust will set its strategic direction through the agreement of the Children and Young People's Plan based on clear needs analysis of the current, and anticipated future needs of families, localities and themes and taking into account the diversity of the local populations. This will be refreshed annually to reflect current or emerging needs for the following year.

5. Plan the pattern of services and focus on prevention

Central Bedfordshire Children's Trust is developing locally based, integrated services which will:

- focus on delivering a core service offer to children, young people and families in the context of their communities;
- reduce duplication by integrating services and streamlining processes;
- improve and strengthen work with vulnerable individuals and groups;
- · develop an evidence base of what works and what is efficient and effective.

The Children's Trust recognises the need to ensure that preventative, early intervention services are in place to support families at an early stage and minimise the risk of situations escalating. The focus on prevention will include integrated planning, design and delivery through multi agency teams which will include public, third sector and private agencies.

6. Decide how to commission services effectively

Decisions will take into account the need to ensure sustainability and to build capacity where appropriate, including considering service re-design to support delivery. This may include commissioning services where previously they were delivered in-house by one or more agencies, or de-commissioning services which are not providing the desired outcomes.

The aim of the decisions is to provide world class commissioning and world class services. This means that services delivered for children, young people and their families and carers locally will be aligned with those experienced in the highest-performing countries in the world.

The commissioning process will empower children, young people, families and communities by reflecting their views on the service and developing ways in which service users can take a full part in developing commissioning arrangements. Decisions made within the Commissioning Executive will from time to time be hard to make but should be driven by the needs of children, their families and carers as the primary focus.

We will work with the relevant Procurement teams and develop the commissioning function in line with department for Communities and Local Government guidance for Procurement of Care and Support Services.

7. Commission – including the use of pooled resources

Pooled or aligned budgets should underpin commissioning to ensure that the resources are available to redesign services and encourage innovative approaches.

Decisions will be based on "wrap around" services that are centred on the needs of the child or young person and their family and will need to break through service barriers and use budgets flexibly.

Pooled budgets can offer a number of benefits, including,

- underpinning partnership arrangements with a clear legal agreement;
- encouraging thinking that is independent of any traditions, vested interests and ways of working that might have existed in the past, and identifying any overlaps in services;
- encouraging innovative and user-focused service design to reduce the transaction costs, overheads, bureaucracy and delay involved in accessing a number of separate funding streams and which is particularly helpful for children and young people with multiple needs.

8. Plan for workforce and market development

The Children's Trust will develop a strong understanding of the strengths, weaknesses and gaps in the skills and competencies of all the local children's workforce. Working together in multi agency teams we will make best use of the skills within the teams. Through market analysis we will identify the gaps and seek to identify and develop the market.

9. Monitor and review services and process

The Commissioning Executive will ensure that services, both in house and externally provided, offer value for money and good quality provision.

Regular and robust monitoring arrangements will be in place to ensure that specific commissioning decisions lead to the achievement of clearly identified outcomes within specific timescales.

The Commissioning Framework will be supported by a common approach to drawing up service specifications, partnership agreements and service level agreements. We will have a common approach to procurement and contracting based on a shared commitment from all partners to ensure safe, high quality services to all children and young people in Central Bedfordshire.

We recognise that, over time, local and national priorities and the capacity of the market to respond to these priorities may change. As part of the ongoing performance monitoring, there will be a need to identify the potential for managing the market.

The commissioning cycle applies to in house teams, other public sector organisations, the third or private sectors, or a combination of these. Mechanisms will be developed for Commissioners to hold the in-house provider function to account for delivery.

The Commissioning Executive will establish sub groups as required to ensure a strong focus on needs analysis, performance improvement, quality assurance, and pooled and aligned resources. These groups will give clear guidance on what the needs of the local population are and where the Executive may wish to focus their strategic direction for the coming year. The terms of reference for these groups will be developed by the Commissioning Executive.

Commissioning Standards – Ensuring Quality

The commissioning standards provide a check list to ensure success. Each standard will be set against success criteria and form part of the monitoring arrangements. The standards ensure that all those involved in commissioning have a clear understanding of the process and the mechanisms that underpin the framework and provide the basis for healthy dialogue and challenge between commissioners and providers.

- 1. Partners agree to a shared vision, strategic objectives, priorities and values.
- 2. The Children's Trust Board has clear accountability and governance arrangements.
- 3. Safeguarding children and young people is at the core of our commissioning decisions and arrangements.
- 4. A strategic needs assessment is undertaken and a regular review cycle established.
- 4. Children, young people, parents and carers have meaningful involvement in the planning and delivery of services.
- 5. The commissioning framework is accessible and actively promoted to all partners, stakeholders and service users.
- 6. Prioritisation and decision making processes are transparent.
- 7. Commissioning processes to identify "preferred providers" are based on clear and transparent decisions.
- 9. Contracting mechanisms and risk sharing arrangements are implemented.

- 10. Strong contractual procedures are in place, with full monitoring arrangements.
- 11. All partners are able to engage with an effective performance framework.
- 12. Clear quality and clinical governance processes are in place.
- 13. Clarity exists on the roles and remits of commissioners and providers.
- 14. Provider development and market development are undertaken to increase the choice and diversity of available services.

Evidence that these standards are being met will be reviewed regularly by the Commissioning Executive with the support of the Outcome Delivery Groups and the Commissioning Executive's sub groups.

Governance Arrangements of the Children's Trust and the Commissioning Function

The Children's Trust Board requires governance arrangements which give clear direction, delegation, resourcing and accountability to the commissioning arrangements. The Children's Trust Board agrees the terms of reference for the sub-groups and the roles and responsibilities of partners within the Trust.

The Children's Trust Board has the strategic responsibility to lead commissioning across the full range of services for children and therefore the terms of reference will be made explicit about the roles and responsibilities of different partners and how decisions are made. This is particularly important in relation to pooled budgets and how formal decisions will be taken where expenditure is above the level of delegated authority for those sitting on the Board.

It is the expectation of the Children's Trust Board that people who represent each of the partner organisations is of a sufficient seniority to make the relevant commissioning decisions in order to prevent unnecessary delays. Agencies should therefore ensure that those representatives have the delegated authority to make those decisions.

All members of the Children's Trust are asked to use their experience of children, their families and carers to act in their best interests rather than in the interests of their particular organisation.

The Children's Trust Board

The Children's Trust Board is the Executive of the Trust. The plans, strategies and priorities of the Trust are developed by the Every Child Matters Delivery Groups. These are recommended to the Trust Board which then ensures that the Trust maintains a coherent strategic direction that reflects the priorities of the Trust and the needs of children and young people in the area.

The Trust Board operates as a Thematic Partnership of the Central Bedfordshire Local Strategic Partnership (LSP). It will make recommendations to the LSP Board on key priorities relating to Children and Young People and the level of improvement required, and will report progress in achieving this. The Trust Board will contribute to the development and refresh of the Sustainable Community Strategy and support the development and refresh of the Local Area Agreement. These arrangements are set out in Appendix 2.

A key function of the Commissioning Executive is to implement the strategy for strategic commissioning as part of the Children and Young People's Plan, based on the shared priorities of the partnership and designed to address the needs of children and young people in Central Bedfordshire. The Terms of Reference for the Commissioning Executive are set out in Appendix 3.

The Role of Local Authority Overview and Scrutiny Committee

Under the statutory guidance 2009,

"...overview and scrutiny committee may review or scrutinise decisions made or actions taken in connection with the discharge of functions which are the responsibility of the Executive, including the delivery of children's services and all aspects of the work of the children's partnerships. In doing so, the committee can require the Lead Member to attend or answer questions on matters relating to children or young people in the area, covering the full range of services for children, not just those commissioned or provided by the local authority itself. This provides a means of ensuring strong local scrutiny for the delivery of local public services, including local authority children's services and health."1

Central Bedfordshire Council's Children Families and Learning Overview and Scrutiny Committee will from time to time look at aspects of the Children and Young People's Plan and may scrutinise performance, budget and commissioning arrangements as part of that function, calling all partners to account for their role in the delivery of local services.

Conclusion

The Strategic Commissioning Framework provides an overarching strategy for the development of commissioning arrangements in Central Bedfordshire. The detailed arrangements to ensure a common approach will be developed through the Commissioning Executive. This group will comprise commissioners from the relevant partners. This group will ensure that there is a Commissioning Plan which is underpinned by the principles, standards and intentions in the Framework and which reports to the Central Bedfordshire Children's Trust Board.

¹ Statutory Guidance: The Roles and Responsibilities of Lead Member for Children's Services and the Director of Children's Services, DCSF 2009

Appendix 1

Central Bedfordshire Strategic Commissioning Framework

Bibliography:

The Children's Commissioning Framework draws upon a range of legislation and guidance from the Department of Children, Schools and Families and the Department of Health and best practice guidance and a literature review. All resources and legislation cited in the Children's Commissioning Framework can be found on the Every Child Matters Website www.everychildmatters.gov.uk/resources-and-practice or on The Commissioning Support Programme website at www.commissioningsupport.org.uk

Every Child Matters. Department for Education and Skills (DfES) 2004

Joint Planning and Commissioning Framework for Children, Young People and Maternity Services – HM Government 2005

Working Together to Safeguard Children. A guide to inter-agency working to safeguard and promote the welfare of children. HM Government 2006

Safeguarding Standards – Government Office Eastern Region 2009

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Statutory Guidance on the Role of the Lead Member for Children's Services and the Director of Children's Services – DCSF 2009

Strong Partnerships and Commissioning Governance within Children's Trusts: Statutory Guidance on inter-agency co-operation to improve well being of children, young people and their families. DCSF 2008

Aiming High for Disabled Children; better support for families. Department for Education and Skills and HM Treasury 2007

Securing Better Health for Children and Young People through World Class Commissioning: Department of Health (DH) 2009

Children and Young People's Plan Guidance. DCSF 2009

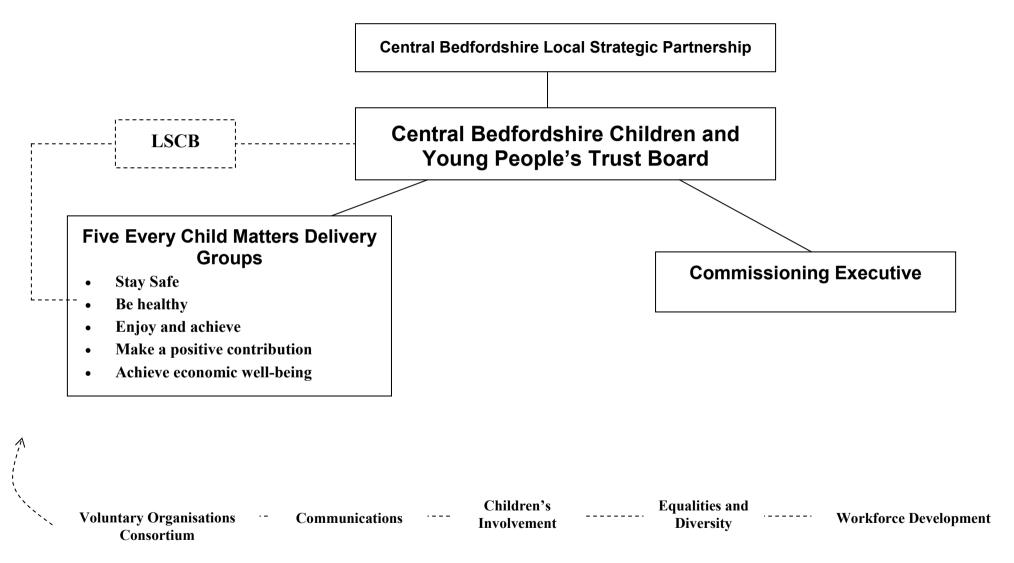
The New Performance Framework for Local Authority and Local Partnerships. Set of Single Indicators. Department for Communities and Local Government, 2007

Joint Working between Housing and Children's Services. DCSF 2008

Achieving Better Outcomes; Commissioning in Children's Services. Commissioning Support Programme 2009

Healthy Lives, Brighter Futures. Joint guidance on improving outcomes for children and young people. DCAF and DH 2009

Arrangements for Central Bedfordshire Children and Young People's Trust



Appendix 3

Extract from the Central Bedfordshire Children's Trust Agreement

The Commissioning Executive

Role

1. The role of the Commissioning Executive is to direct the shared resources of the Trust towards the priorities agreed by partners as outlined in the Children and Young People's Plan.

Membership

2. The Commissioning Executive will be made up of the leads for commissioning from across all partner agencies best placed to deliver change and direct resources to meet the shared priorities of the Children and Young People's Plan.

Decision Making

- 3. The Commissioning Executive will operate on the basis of the consensus achieved through consultations with partners and amongst those members attending the meeting. Funding decisions will always be dependent on agreement by partner agencies using their own internal procedures.
- 4. Key strategic decisions will be referred for final agreement by the Trust Board.

Frequency of meetings

5. Meetings will take place on a quarterly basis.

Meeting: Children Families and Learning, Overview and Scrutiny Meeting

Date: 6 October 2009

Subject: Monitoring Quarterly Performance

Report of: Deputy Chief Executive and Director of Children, Families and

Learning

Summary: The report provides members with performance information in relation to

Children, Families and Learning so that the Committee can take a view on what performance information they would like to scrutinise on a

quarterly basis.

Contact Officer: Sylvia Gibson, Interim Assistant Director, Policy, Planning and

Commissioning

Public/Exempt: Public

Wards Affected: All

Function of: Council

RECOMMENDATIONS:

1. that members consider the range of performance information collected and monitored by the Children, Families and Learning Directorate

- 2. that members decide what performance information they would like to scrutinise on a quarterly basis
- 3. that members review the Quarter 1 performance information.

Background

- 1. Central Bedfordshire Council's vision is to improve the quality of life of all in Central Bedfordshire, and enhance the unique character of our communities and our environment. In order to deliver this vision the Council has agreed the following five priorities which are set out in the Strategic Plan:
 - Supporting and caring for an ageing population
 - Educating, protecting and providing opportunities for children and young people
 - Managing growth effectively
 - Creating safer communities
 - Promoting healthier lifestyles

- 2. In the Children, Families and Learning Directorate Plan the following key challenges and priorities have been identified:
 - a. Reduce the health inequalities of children and families in Central Bedfordshire.
 - b. Embed and ensure a multi-agency approach to safeguarding practices across Central Bedfordshire.
 - c. Develop integrated, locality service planning, decision making and service delivery.
 - d. Raise Educational Achievement and improve children's assessment outcomes and examination results at age 11 and 16 Increase young people's participation in positive activities.
 - e. Increase the number of young people in employment, education or training.
 - f. Reduce the number of First Time Entrants and the Proven Rate of Reoffending.
 - g. Deliver services that represent value for money and drive efficiencies.
- 3. The Directorate Plan was developed in the run up to the establishment of the new authority and it provided the framework for the review of the first quarter's performance. Now that the Children and Young People's Plan has been adopted this will drive the priorities for the Children, Families and Learning Directorate and will provide the framework for reviewing performance in quarter two.

Monitoring progress against priorities

- 4. Children, Families and Learning (CFL) is responsible for delivering a wide range of services and for collecting and reporting against 69 indicators from the National Indicator Set (See Appendix A Indicators that CFL collects and monitors showing Assistant Director responsibility).
- 5. In order to monitor progress against delivering the above priorities in the CFL Directorate Plan, CFL Management Team has identified a basket of critical indicators taken from the National Indicator Set to monitor quarterly. At the end of the first quarter the developing basket of critical indicators included those indicators in Appendix B. Further work is being done to extend the basket of indicators to include those from Community and Cultural Learning.

- Quarter one performance was collected and reviewed against this set of 6. critical indicators at the end of July 2009 and this performance and commentary are attached at Appendix C. Members will note that where information is not collected quarterly, in particular for a number of Local Area Agreement Indicators, a commentary is provided by the Assistant Director Lead. This commentary sets out progress based on inputs and outputs from delivery plans and states the likelihood of achieving quarterly or annual targets.
- 7. It was not possible to present quarter one information to this Committee due to the arrangements and timescales for setting up new Overview and Scrutiny Committees and the need to align our reporting of performance management across the Council. Members will be aware that performance has moved on since this first report was produced and performance for quarter two is due to be presented to this Committee for scrutiny on the 3 November 2009.

Conclusion and Next Steps

8. Members are asked to consider the national indicators that Children Families and Learning are responsible for as set out in the National Indicator Set (Appendix A) and identify those that they would wish to review and scrutinise on a regular quarterly basis.

CORPORATE IMPLICATIONS

Council Priorities:

The recommendations in this report provide Committee Members with an opportunity to scrutinise the performance of the authority to ensure they support the delivery of the following Council Priorities:

| Educating, protecting and providing opportunities for children and young people |
|--|
| Creating safer communities |
| Promoting healthier lifestyles |
| It will also provide members with an opportunity to influence how they scrutinise future performance against the Children and Young People's Plan and the priorities within that plan. |
| Financial: |
| None |
| Legal: |
| None |
| Risk Management: |
| None |
| Staffing (including Trades Unions): |
| |

| None | |
|--------------------------|--|
| Equalities/Human Rights: | |
| None | |
| Community Safety: | |
| None | |
| Sustainability: | |
| None | |

Appendices:

Appendix A – National Indicator Set

Appendix B – Basket of critical indicators monitored quarterly by CFL Management Team

Appendix C – Quarter 1 performance of critical indicators

Appendix A

| | | Appellate A | | |
|------------------|--|----------------------------|------------------------------------|-------------------------|
| National | Description | | Indicators that | Indicators that |
| Indicator Ref | | Agreement Indicator | CFL collects and monitors | CFL Mgt Team monitor |
| | | | (Assitant Director responsibility) | quarterly |
| Z | NI 1% of people who believe people from different backgrounds get on well together in their local area PSA 21 | | | |
| NI 2 | NI 2 % of people who feel that they belong to their neighbourhood PSA 21 | | | |
| e IN | NI 3 Civic participation in the local area PSA 15 | AA | | |
| N 4 | NI 4 % of people who feel they can influence decisions in their locality PSA 21 | LAA | | |
| NI 5 | NI 5 Overall / general satisfaction with local area CLG DSO | | | |
| 9 IN | NI 6 Participation in regular volunteering CO DSO | -AA Local Indicator | | |
| N 7 | NI 7 Environment for a thriving third sector CO DSO | AA Local Indicator | | |
| 8 IN | NI 8 Adult participation in sport DCMS DSO | LAA | Roy Waterfield | Yes |
| 6 IN | NI 9 Use of public libraries DCMS DSO | | Roy Waterfield | |
| NI 10 | NI 10 Visits to museums or galleries DCMS DSO | | Roy Waterfield | |
| N 11 | NI 11 Engagement in the arts DCMS DSO | -AA Local Indicator | Roy Waterfield | Yes |
| NI 12 | NI 12 Refused and deferred Houses in Multiple Occupation (HMO) license applications leading to | Deleted from national | | |
| | immigration enforcement activity HO DSO | set. | | |
| NI 13 | NI 13 Migrants English language skills and knowledge HO DSO | | | |
| NI14 | NI 14 Avoidable contact: The average number, of customer contacts per resolved customer requests | | | |
| NI 15 | NI 15 Serious violent crime rate PSA 23 | | | |
| NI 16 | NI 16 Serious acquisitive crime rate PSA 23 | LAA | | |
| NI 17 | | | | |
| NI 18 | NI 18 Adult re-offending rates for those under probation supervision PSA 23 | | | |
| NI 19 | NI 19 Rate of proven re-offending by young offenders PSA 23 | | Glen Denham | Yes |
| NI 20 | NI 20 Assault with injury crime rate PSA 25 | | | |
| NI 21 | NI 21 Dealing with local concerns about anti-social behaviour and crime by the local council and police PSA 23 | | | |
| NI 22 | NI 22 Perceptions of parents taking responsibility for the behaviour of their children in the area HO DSO | | Glen Denham and Patrick Shevlin | |
| NI 23 | NI 23 Perceptions that people in the area treat one another with respect and dignity HO DSO | | | |
| NI 24 | NI 24 Satisfaction with the way the police and local council dealt with anti-social behaviour HO DSO | Deleted from national set. | | A |
| NI 25 | NI 25 Satisfaction of different groups with the way the police and local council dealt with anti-social | Deleted from national | | gei |
| NI 26 | NI 26 Specialist support to victims of a serious sexual offence PSA 23 | | | |
| NI 27 | NI 27 Understanding of local concerns about anti-social behaviour and crime by the local council and police HO DSO | | | a li |
| NI 28 | NI 28 Serious knife crime rate HO DSO | | | |
| NI 29 | NI 29 Gun crime rate PSA 23 | | | ge |
| NI 30 | NI 30 Re-offending rate of prolific and priority offenders | LAA | | 3 ; |
| | | | | 31 |

| Description Los Agreements and Agreement Los Agreements and Agreement Los Agreements and Agreement Los Agreements and Agreemen | Local Area Agreement Indicator | CFL collects and | Indicators that CFL Mgt Team |
|--|-----------------------------------|--------------------------------|---------------------------------|
| | | monitors (Assitant Director | monitor quarterly |
| efformalism makes of monaistance of the males of OA 99 | | responsibility) | |
| SA 23 | | | |
| NI 32 Repeat incidents of domestic violence PSA 23 | | | |
| NI 33 Arson incidents HO DSO | | | |
| NI 34 Domestic violence - murder PSA 23 | | | |
| NI 35 Building resilience to violent extremism PSA 26 | | | |
| 36 Protection against terrorist attack PSA 26 | | | |
| NI 37 Awareness of civil protection arrangements in the local area CO DSO | | | |
| NI 38 Drug-related (Class A) offending rate PSA 25 | | | |
| NI 39 Alcohol-harm related hospital admission rates PSA 25 | | | |
| NI 40 Drug users in effective treatment PSA 25 | | | |
| NI 41 Perceptions of drunk or rowdy behaviour as a problem PSA 25 | | | |
| NI 42 Perceptions of drug use or drug dealing as a problem PSA 25 | | | |
| NI 43 Young people within the Youth Justice System receiving a conviction in court who are | | Glen Denham | |
| sentenced to custody MoJ DSO | | | |
| NI 44 Ethnic composition of offenders on Youth Justice System disposals MoJ DSO | | Glen Denham | |
| NI 45 Young offenders engagement in suitable education, employment or training MoJ DSO | | Glen Denham | |
| | | Glen Denham | |
| NI 47 People killed or seriously injured in road traffic accidents DfT DSO | | | |
| NI 48 Children killed or seriously injured in road traffic accidents DfT DSO | | | |
| NI 49 Number of primary fires and related fatalities and non-fatal casualties, excluding precautionary checks CLG DSO | | | |
| NI 50 Emotional health of children PSA 12 | | Martin Pratt | |
| NI 51 Effectiveness of child and adolescent mental health (CAMHs) services DCSF DSO | | Martin Pratt | Yes |
| NI 52 Take up of school lunches PSA 12 | | Patrick Shevlin | |
| NI 53 Prevalence of breastfeeding at 6 - 8 weeks from birth PSA 12 | | | |
| NI 54 Services for disabled children PSA 12 | | Martin Pratt | |
| NI 55 Obesity among primary school age children in Reception Year DCSF DSO | | | |
| NI 56 Obesity among primary school age children in Year 6 DCSF DSO | | Martin Pratt | Yes |
| NI 57 Children and young people's participation in high-quality PE and sport DCSF DSO | | Patrick Shevlin | Yes |
| NI 58 Emotional and behavioural health of children in care DCSF DSO | | Martin Pratt | Yes |
| NI 59 Initial assessments for children's social care carried out within 7 working days of referral DCSF | | Martin Pratt | Yes |
| and the second s | | N04: | 20> |
| IN 80 COTE assessifierus for children's social care triat were carried out within 53 working days of their commencement DCSF DSO | | Mai III Piatt | N U |
| NI 61 Timeliness of placements of looked after children for adoption following an agency decision that | | Martin Pratt | |
| the child should be placed for adoption DCSF DSO | | | |
| NI 62 Stability of placements of looked after children: number of moves DCSF DSO | | Martin Pratt | Yes G |
| NI 63 Stability of placements of looked after children: Jenoth of placement DCSE DSO | | Martin Pratt | lyes O |

| | for a second or subsequent time DCSF equired timescales DCSF DSO statement DCSF DSO sment DCSF DSO seement DCSF DSO te injuries to children and young te injuries to children and young to an and communication, Language seemed at Key Stage 2 (Threshold) PSA 10 seat Key Stage 3 (Threshold) PSA 10 seat Key Stage 3 (Threshold) PSA 10 | Deleted from national | monitors (Assitant Director responsibility) Martin Pratt Martin Pratt Martin Pratt Martin Pratt Martin Pratt | monitor quarterly Yes Yes Yes |
|---|--|----------------------------|---|---|
| | CSF 10 10 10 10 10 10 10 10 10 10 10 10 10 | Deleted from national | | quarterly Yes Yes Yes Yes Yes Yes Yes |
| | CSF CSF 10 10 | Deleted from national | | Yes Yes Yes Yes Yes Yes |
| | CSF 10 10 10 | Deleted from national | rik | Yes Yes Yes Yes Yes Yes |
| | 10 10 10 10 10 10 10 10 10 10 10 10 10 1 | Deleted from national | rily | Yes Yes Yes |
| | 10 10 | Deleted from national | liv | Yes Yes Yes |
| | 10 10 | Deleted from national | rily | Yes |
| | 10 10 | Deleted from national | Ē | Yes |
| | 10 10 | Deleted from national | Patrick Shevlin | |
| | 10 | Deleted from national | Patrick Shevlin | |
| | 10 | Deleted from national | Patrick Shevlin | |
| | 10 | Deleted from national | Patrick Shevlin | |
| | 10 | Deleted from national | Patrick Shevlin | |
| | 0 | Deleted from national | | |
| | 0 | Deleted from national | | |
| | | Deleted from national | Patrick Shevlin | Yes |
| | ** C ** | set. | | |
| | NI 73 ACHEVELLEN DI 3 DI IIIDIE A -C GIAGES AL GOSE DI EQUIVAIENT INCIDUMI GENGIISH AND MATHS | | Patrick Shevlin | Yes |
| | | | : | |
| | above in both English and Maths at KS2 (Floor) DCSF DSO | | Patrick Shevlin | |
| | | Deleted from national set. | Patrick Shevlin | |
| | NI 78: Reduction in number of schools where fewer than 30% of pupils achieve 5 or more A*- C grades at GCSE and equivalent including GCSEs in English and Maths | | Patrick Shevlin | |
| | qualification by the age of 19 PSA 10 | | Patrick Shevlin | |
| | NI 80 Achievement of a Level 3 qualification by the age of 19 PSA 10 | | Patrick Shevlin | |
| | 19 DCSF | | Patrick Shevlin | |
| NI 82 NI 82 Inequality gap in the achieve | NI 82 Inequality gap in the achievement of a Level 2 qualification by the age of 19 DCSF DSO | | Patrick Shevlin | |
| | | Deleted from national set. | | |
| NI 84 NI 84 Achievement of 2 or more A | NI 84 Achievement of 2 or more A*-C grades in Science GCSEs or equivalent DCSF DSO | | Patrick Shevlin | |
| NI 85 NI 85 Post-16 participation in phys | NI 85 Post-16 participation in physical sciences (A Level Physics, Chemistry and Maths) DCSF DSO | | Patrick Shevlin | 3 |
| | NI 86 Secondary schools judged as having good or outstanding standards of behaviour DCSF DSO | | Patrick Shevlin | |
| | ent absence rate DCSF DSO | | Glen Denham | Yes |
| NI 88 NI 88 Percentage of schools provi | NI 88 Percentage of schools providing access to extended services DCSF DSO | | Glen Denham | Yes |
| | NI 89 : (a)Reduction of number of schools judged as requiring special measures and (b) improvement in time taken to come out of the category DCSF DSO | | | Lte Pa |
| | diplomas DCSF DSO | | Patrick Shevlin | |
| NI 91 NI 91 Participation of 17 year-olds | NI 91 Participation of 17 year-olds in education or training DCSF DSO | | Patrick Shevlin | |

| National Indicator | Description | Local Area | Indicators that | Indicators that |
|-----------------------|---|----------------------------|------------------------------------|-----------------|
| Ref | | | monitors | monitor |
| | | | (Assitant Director responsibility) | quarterly |
| NI 92 | NI 92 Narrowing the gap between the lowest achieving 20% in the Early Years Foundation Stage Profile and the rest PSA 11 | | Patrick Shevlin | |
| NI 93 | | | Patrick Shevlin | |
| NI 94 | NI 94 Progression by 2 levels in Maths between Key Stage 1 and Key Stage 2 PSA 11 | | Patrick Shevlin | |
| 96 IN | | Deleted from national set. | | |
| 96 IN | NI 96 Progression by 2 levels in Maths between Key Stage 2 and Key Stage 3 PSA 11 | Deleted from national set. | | |
| VI 97 | NI 97 Progression by 2 levels in English between Key Stage 3 and Key Stage 4 PSA 11 | Deleted from national set. | | |
| 86 IN | NI 98 Progression by 2 levels in Maths between Key Stage 3 and Key Stage 4 PSA 11 | Deleted from national set. | | |
| 66 IN | NI 99 Children in care reaching level 4 in English at Key Stage 2 PSA 11 | | Patrick Shevlin | Yes |
| NI 100 | NI 100 Children in care reaching level 4 in Maths at Key Stage 2 PSA 11 | | | Yes |
| NI 101 | NI 101 Children in care achieving 5 A*-C GCSEs (or equivalent) at Key Stage 4 (including English and Maths) PSA11 | | Patrick Shevlin | Yes |
| NI 102 | NI 102 Achievement gap between pupils eligible for free school meals and their peers achieving the expected level at Key stages 2 and 4 PSA11 | | Patrick Shevlin | |
| NI 103 | NI 103 Special Educational Needs - statements issued within 26 weeks (a) excluding exceptions (b) including exceptionsDCSF DSO | | Martin Pratt | Yes |
| NI 104 | NI 104 The Special Educational Needs (SEN)/non- SEN gap - achieving Key Stage 2 English and Maths threshold DCSF DSO | | Patrick Shevlin | |
| NI 105 | NI 105 The Special Educational Needs (SEN)/non-SEN gap - achieving 5 A*-C GCSE inc. English and Maths DCSF DSO | | Patrick Shevlin | |
| NI 106 | NI 106 Young people from low income backgrounds progressing to higher education PSA11 | | Patrick Shevlin | |
| NI 107 | NI 107 Key Stage 2 attainment for Black and minority ethnic groups DCSF DSO | | Patrick Shevlin | |
| NI 108 | NI 108 Key Stage 4 attainment for Black and minority ethnic groups DCSF DSO | | Patrick Shevlin | |
| NI 109 | NI 109 Delivery of Sure Start Children CentresDCSF DSO | | Glen Denham | |
| N 110 | | LAA | | Yes |
| NI 111 | NI 111 First time entrants to the Youth Justice System aged 10 – 17 PSA 14 | | Glen Denham | Yes |
| N 112 | NI 112 Origer 18 conception rate PSA 14 NI 413 Dravious of Chlomydia is under 20 year olds DCSE DSO | | | |
| N 1 1 2 | IN 113 Prevalence of Critianny Linguistics and Supplying Transfer and Control | | . H 10 . 1-11-1-0 | |
| NI 114 | NI 114 Rate of permanent exclusions from school DCSF DSO | | ر | |
| NI 115 | NI 115 Substance misuse by young people PSA 14 | AA | | |
| NI 116 | NI 116 Proportion of children in poverty PSA 9 | LAA Local Indicator | | F |
| NI 117 | NI 117 16 to 18 year olds who are not in education, training or employment (NEET) PSA 14 | LAA | Glen Denham | Yes Sać |
| N 138 | NI 118 Take up or formal childcare by low-income working families DWP DSO NI 110 Self-reported measure of people's everall health and wellheims DH DSO | | | ge |
| | | | | 8 |
| | | | | 4 |

| National | Description | Local Area | Indicators that | Indicators that |
|-----------|---|---------------------|--------------------|-----------------|
| Indicator | | Agreement Indicator | CFL collects and | CFL Mgt Team |
| Ref | | | monitors | monitor |
| | | | (Assitant Director | quarterly |
| NI 120 | NI 120 All-age all cause mortality rate PSA 18 | LAA | (famous modes) | |
| NI 121 | NI 121 Mortality rate from all circulatory diseases at ages under 75 DH DSO | | | |
| NI 122 | NI 122 Mortality from all cancers at ages under 75 DH DSO | | | |
| NI 123 | NI 123 16+ current smoking rate prevalence PSA 18 | LAA | | |
| NI 124 | NI 124 People with a long-term condition supported to be independent and in control of their condition DH DSO | | | |
| NI 125 | NI 125 Achieving independence for older people through rehabilitation/intermediate care PSA 18 | | | |
| NI 126 | NI 126 Early access for women to maternity services PSA 19 | | | |
| NI 127 | NI 127 Self reported experience of social care users PSA 19 | | | |
| NI 128 | NI 128 User reported measure of respect and dignity in their treatment DH DSO | | | |
| NI 129 | NI 129 End of life access to palliative care enabling people to choose to die at home DH DSO | | | |
| NI 130 | NI 130 Social Care clients receiving Self Directed Support (Direct Payments and Individual Budgets) | LAA | | |
| | DH DSO | | | |
| NI 131 | NI 131 Delayed transfers of care from hospitals DH DSO | | | |
| NI 132 | NI 132 Timeliness of social care assessment DH DSO | | | |
| NI 133 | NI 133 Timeliness of social care packages DH DSO | | | |
| NI 134 | NI 134 The number of emergency bed days per head of weighted population DH DSO | | | |
| NI 135 | NI 135 Carers receiving needs assessment or review and a specific carer's service, or advice and | LAA Local Indicator | | |
| | | | | |
| NI 136 | NI 136 People supported to live independently through social services (all ages) PSA 18 | | | |
| NI 137 | | | | |
| NI 138 | NI 138 Satisfaction of people over 65 with both home and neighbourhood PSA 17 | | | |
| NI 139 | NI 139 People over 65 who say that they receive the information, assistance and support needed to | | | |
| | exercise choice and control to live independently PSA 17 | | | |
| NI 140 | NI 140 Fair treatment by local services PSA 15 | | | |
| NI 141 | NI 141 Number of vulnerable people achieving independent living CLG DSO | LAA | | |
| NI 142 | NI 142 Number of vulnerable people who are supported to maintain independent living PSA 17 | LAA Local Indicator | | |
| NI 143 | NI 143 Offenders under probation supervision living in settled and suitable accommodation at the end | | | |
| | of their order or licence PSA 16 | | | |
| NI 144 | NI 144 Offenders under probation supervision in employment at the end of their order or licence PSA 16 | | | Ag |
| NI 145 | NI 145 Adults with learning disabilities in settled accommodation PSA 16 | | | е |
| NI 146 | NI 146 Adults with learning disabilities in employment PSA 16 | | | no |
| NI 147 | NI 147 Care leavers in suitable accommodation PSA 16 | | Martin Pratt | Yes |
| NI 148 | NI 148 Care leavers in employment, education or training PSA 16 | | Martin Pratt | F |
| NI 149 | NI 149 Adults in contact with secondary mental health services in settled accommodation PSA 16 | | | |
| NI 150 | NI 150 Adults in contact with secondary mental health services in employment PSA 16 | | | en Ig |
| NI 151 | NI 151 Overall employment rate PSA 7&8 | | | |
| | | | | 1 1 85 |
| | | | | 5 |

| IN 152 Working age people on out of work benefits PSA 8 IN 153 Working age people claiming out of work benefits in the worst performing neighbourhoods IN 153 Not additional homes provided PSA 20 IN 154 Net additional homes provided PSA 20 IN 155 Not additional homes provided PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of the PSA 20 IN 176 Number of the PSA 20 IN 176 Number of the PSA 20 IN 176 Number of the PSA 20 IN 177 Number of the PSA 20 IN 176 Number of the PSA 20 IN 176 Number of the PSA 20 IN 177 Number of the PSA 20 IN 177 Number of the PSA 20 IN 178 Number of the PSA 20 IN 178 Number of the PSA 20 IN 177 Number of the PSA 20 IN 178 Number of the | National Indicator | Description | Local Area Agreement Indicator | Indicators that CFL collects and | Indicators that CFL Mat Team |
|--|-----------------------|---|-----------------------------------|---|---------------------------------|
| N I 152 Working age people on out of work benefits PSA8 NI 153 Working age people calarining out of work benefits in the worst performing neighbourhoods DWP DSO NI 154 Mat additionable homes a provided PSA 20 NI 155 Woutship of planning applications as measured against targets for major, 'minor' and 'other' application types CLG DSO NI 156 Number of brouseholds living in Temporary Accommodation PSA 20 NI 156 Number of puening applications as measured against targets for major, 'minor' and 'other' application types CLG DSO NI 156 Number of puening applications as measured against targets for major, 'minor' and 'other' application types CLG DSO NI 156 Number of broundli homes CLG DSO NI 157 Processing of planning sples CLG DSO NI 158 Vecent good planning application in humeracy PSA 2 NI 168 Norking age population qualified to at least Level 4 or higher PSA 2 NI 168 Norking age population qualified to at least Level 2 or higher PSA 2 NI 168 Norking age population qualified to at least Level 2 or higher PSA 2 NI 168 Norking age population qualified to at least Level 2 or higher PSA 2 NI 168 Norking age population qualified to at least Level 2 or higher PSA 2 NI 168 Norking age population qualified to at least Level 3 or higher PSA 2 NI 168 Norking age population qualified to at least Level 3 or higher PSA 2 NI 168 Norking age population qualified to at least Level 3 or higher PSA 2 NI 168 Norking age population qualified to at least Level 3 or higher PSA 2 NI 168 Norking age population qualified to at least Level 3 or higher PSA 2 NI 168 Norking age population qualified to at least Level 3 or higher PSA 2 NI 174 NAT registrated businesses in the area showing growth BERR DSO NI 174 Access to services and facilities by public transport, walking and cycling DTD DSO NI 177 Nat registrated businesses in the area showing growth RPP DSO | Ref | | | monitors (Assitant Director responsibility) | monitor quarterly |
| Now 153 Working age people claiming out of work benefits in the worst performing neighbourhoods DWP DSO IN 155 Number of affordable homes delivered (gross) PSA 20 IN 156 Number of nouseholds living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of nouseholds living in Temporary Accommodation PSA 20 IN 156 Submitted of planning applications as measured against targets for 'major', 'minor' and 'other application types CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Subply of readry to develop housing sites CLG DSO IN 156 Working age population qualified to at least Level 2 or higher PSA 2 IN 156 Working age population qualified to at least Level 2 or higher PSA 2 IN 156 Working age population qualified to at least Level 2 or higher PSA 2 IN 156 Working age population qualified to at least Level 2 or higher PSA 2 IN 156 Working age population qualified to at least Level 2 or higher PSA 2 IN 156 Working age population qualified to at least Level 2 or higher PSA 2 IN 156 Working age population qualified to at least Level 2 or higher PSA 2 IN 177 WAT registered businesses in the area should be considered DIT DSO IN 177 WAT registered businesses in the area should be considered DIT DSO IN 177 Local bus passenger journeys originating in the authority area DIT DSO IN 177 Local bus passenger journeys originating in the authority area DIT DSO IN 178 VAL registered businesses in the area showing cash-releasing value for money gene to modes DIT DSO IN 178 VAL registered businesses with local authority regulation s | NI 152 | NI 152 Working age people on out of work benefits PSA 8 | LAA | | |
| IN 154 Net additional homes provided PSA 20 IN 156 Number of flouseholds living in Temporary Accommodation PSA 20 IN 156 Number of flouseholds living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of planning applications as measured against targets for major, 'minor' and 'other' application' types CLG DSO IN 158 % decent council homes CLG DSO IN 168 % decent council homes CLG DSO IN 161 Learners achieving a Level 4 qualification in numeracy PSA 2 IN 162 Learners achieving a Level 4 qualification in numeracy PSA 2 IN 163 Working age population qualified to at least Level 2 or higher PSA 2 IN 165 Working age population qualified to at least Level 3 or higher PSA 2 IN 166 Working age population qualified to at least Level 3 or higher PSA 2 IN 166 Working age population qualified to at least Level 3 or higher PSA 2 IN 166 Working age population qualified to at least Level 2 or higher PSA 2 IN 166 Working age population qualified to at least Level 2 or higher PSA 2 IN 166 Working age population qualified to at least Level 2 or higher PSA 2 IN 166 Working age population qualified to at least Level 2 or higher PSA 2 IN 166 Working age population qualified to at least Level 2 or higher PSA 2 IN 167 Congestion – average journey time per mile during the morning peak DfT DSO IN 176 Previously developed land that has been vacant or derelict for more than 5 years CLG DSO 3 IN 177 VAT registered businesses in the area showing growth BERR DSO IN 177 VAT registered businesses in the area showing growth grow or derelict for work and on to incapacity benefits DNP DSO IN 177 VAT registered businesses in the area showing growth with grow and cycling DfT DSO IN 177 VAT registered businesses in the area showing growth with grow and cycling DFT DSO IN 178 VAI registered businesses with local morely year CLG DSO IN 178 VAI registered businesses with loc | NI 153 | n the worst p | | | |
| IN 156 Number of affordable homes delivered (gross) PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Number of households living in Temporary Accommodation PSA 20 IN 156 Supply of ready to develop housing sites CLG DSO IN 168 Supply of ready to develop housing sites CLG DSO IN 168 Supply of ready to develop housing sites CLG DSO IN 169 Learners achieving a Level 1 qualification in literacy PSA 2 IN 161 Learners achieving an Entry Level 3 qualification in numeracy PSA 2 IN 162 Learners achieving an Entry Level 3 qualification in numeracy PSA 2 IN 163 Working age population qualified to at least Level 2 or higher PSA 2 IN 164 Working age population qualified to at least Level 3 or higher PSA 2 IN 165 Working age population qualified to at least Level 3 or higher PSA 2 IN 166 Morbing age population qualified to at least Level 3 or higher PSA 2 IN 167 Congestion — average journey time per mile during the morning peak DTT DSO IN 168 Principal roads where maintenance should be considered DTF DSO IN 170 Previously developed land that has been vacant or derelict for more than 5 years CLG DSO 3 IN 171 VAT registration rate BERR DSO IN 171 VAT registration rate BERR DSO IN 173 Previously developed land and on to incapacity benefits DWP DSO IN 174 Skills gaps in the current workforce reported by employers DIUS DSO IN 177 Local bus passenger journeys originating in the authority are DTF DSO IN 177 Local bus passenger journeys originating in the authority are DTF DSO IN 177 Local bus passenger journeys originating in the authority are DTF DSO IN 177 Local bus passenger journeys originating in the authority are DTF DSO IN 177 Local bus passenger journeys originating in the authority are DTF DSO IN 178 Bus services and facilities by public transport, walking and change events DWP DSO IN 178 Bus services unning on time DTF DSO IN 187 Satisfaction of businesses with local authority regulation servic | NI 154 | NI 154 Net additional homes provided PSA 20 | LAA | | |
| IN 156 Number of households living in Temporary Accommodation PSA 20 IN 167 Processing of planning applications as measured against targets for 'major', 'minor' and 'other' application types CLG DSO IN 158 % decent council homes CLG DSO IN 158 % decent council homes CLG DSO IN 168 % decent council homes CLG DSO IN 169 % decent council homes CLG DSO IN 160 Local Authority the develop housing sites CLG DSO IN 161 Learners achieving a Level 1 qualification in iteracy PSA 2 IN 163 Working age population qualified to at least Level 2 or higher PSA 2 IN 163 Working age population qualified to at least Level 3 or higher PSA 2 IN 164 Working age population qualified to at least Level 3 or higher PSA 2 IN 165 Working age population qualified to at least Level 3 or higher PSA 2 IN 166 Working age population qualified to at least Level 3 or higher PSA 2 IN 167 Working age population qualified to at least Level 3 or higher PSA 2 IN 168 Working age population qualified to at least Level 3 or higher PSA 2 IN 168 Working age population qualified to at least Level 3 or higher PSA 2 IN 169 Working age population qualified to at least Level 3 or higher PSA 2 IN 169 Working age population qualified to at least Level 3 or higher PSA 2 IN 160 Mon-principal roads where maintenance should be considered DfT DSO IN 170 Perviously developed land that has been vacant or derelict for more than 5 years CLG DSO 3 IN 172 People falling out of work and on to incapacity benefits DWP DSO IN 173 People falling out of work and on to incapacity benefits DWP DSO IN 174 SMI agas in the current workforce reported by employers DIUS DSO IN 176 Working age people with access to employment by public transport (and other specified modes) DrI DSO IN 177 Local Bus passenger journeys originating in the authority are DIT DSO IN 178 Working age people with access to employment by public transport (and other specified modes) DrI DSO IN 178 Working age people with access by financial year CLG DSO IN 178 Working age people with access by financial transport (and | NI 155 | NI 155 Number of affordable homes delivered (gross) PSA 20 | | | |
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| NI 173 People falling out of work and on to incapacity benefits DWP DSO NI 174 Skills gaps in the current workforce reported by employers DIUS DSO NI 175 Access to services and facilities by public transport, walking and cycling DfT DSO NI 176 Working age people with access to employment by public transport (and other specified modes) DfT DSO NI 177 Local bus passenger journeys originating in the authority area DfT DSO NI 178 Bus services running on time DfT DSO NI 178 Bus services running on time DfT DSO NI 179 Value for money – total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year CLG DSO NI 180 Changes in Housing Benefit/Council Tax Benefit entitlements within the year DWP DSO NI 181 Time taken to process Housing Benefit/Council Tax Benefit new claims and change events DWP DSO NI 182 Satisfaction of businesses with local authority regulation services BERR DSO NI 183 Impact of local authority regulatory services on the fair trading environment BERR DSO NI 184 Food establishments in the area which are broadly compliant with food hygiene law | NI 172 | NI 172 VAT registered businesses in the area showing growth BERR DSO | LAA | | |
| NI 174 Skills gaps in the current workforce reported by employers DIUS DSO NI 175 Access to services and facilities by public transport, walking and cycling DfT DSO NI 176 Working age people with access to employment by public transport (and other specified modes) DfT DSO NI 177 Local bus passenger journeys originating in the authority area DfT DSO NI 177 Local bus passenger journeys originating in the authority area DfT DSO NI 178 Bus services running on time DfT DSO NI 178 Value for money – total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year CLG DSO NI 180 Changes in Housing Benefit/Council Tax Benefit entitlements within the year DWP DSO NI 181 Time taken to process Housing Benefit/Council Tax Benefit new claims and change events DWP DSO NI 182 Satisfaction of businesses with local authority regulation services BERR DSO NI 183 Impact of local authority regulatory services on the fair trading environment BERR DSO NI 184 Food establishments in the area which are broadly compliant with food hygiene law | NI 173 | NI 173 People falling out of work and on to incapacity benefits DWP DSO | | | |
| NI 175 Access to services and facilities by public transport, walking and cycling DfT DSO NI 176 Working age people with access to employment by public transport (and other specified modes) DfT DSO NI 177 Local bus passenger journeys originating in the authority area DfT DSO NI 178 Bus services running on time DfT DSO NI 178 Bus services running on time DfT DSO NI 179 Value for money – total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year CLG DSO NI 180 Changes in Housing Benefit/ Council Tax Benefit entitlements within the year DWP DSO NI 181 Time taken to process Housing Benefit/Council Tax Benefit new claims and change events DWP DSO NI 182 Satisfaction of businesses with local authority regulation services BERR DSO NI 183 Impact of local authority regulatory services on the fair trading environment BERR DSO NI 184 Food establishments in the area which are broadly compliant with food hygiene law | NI 174 | NI 174 Skills gaps in the current workforce reported by employers DIUS DSO | | | |
| | NI 175 | NI 175 Access to services and facilities by public transport, walking and cycling DfT DSO | LAA Local Indicator | | |
| | NI 176 | NI 176 Working age people with access to employment by public transport (and other specified modes) DfT DSO | | | |
| | NI 177 | | | | |
| | NI 178 | NI 178 Bus services running on time DfT DSO | | | |
| | NI 179 | NI 179 Value for money – total net value of on-going cash-releasing value for money gains that have impacted since the start of the 2008-9 financial year CLG DSO | | |) |
| | NI 180 | NI 180 Changes in Housing Benefit/ Council Tax Benefit entitlements within the year DWP DSO | | | |
| | NI 181 | NI 181 Time taken to process Housing Benefit/Council Tax Benefit new claims and change events DWP DSO | | | da |
| | NI 182 | NI 182 Satisfaction of businesses with local authority regulation services BERR DSO | | | Ра |
| | NI 183 | NI 183 Impact of local authority regulatory services on the fair trading environment BERR DSO | | | ıg |
| | NI 184 | NI 184 Food establishments in the area which are broadly compliant with food hygiene law | | | e (|
| | | | | | 36 |

| National Indicator Ref | Description | Local Area Indicators that Agreement Indicator CFL collects and monitors (Assitant Director responsibility) | | Indicators that CFL Mgt Team monitor quarterly |
|------------------------------|--|---|----------------|---|
| NI 185 | NI 185 CO2 reduction from Local Authority operations PSA 27 | | | |
| NI 186 | NI 186 Per capita CO2 emissions in the LA area PSA 27 | LAA | | |
| NI 187 | NI 187 Tackling fuel poverty - people receiving income based benefits living in homes with a low | | | |
| NI 188 | NI 188 Adapting to climate change PSA 27 | | | |
| NI 189 | NI 189 Flood and coastal erosion risk management Defra DSO | | | |
| NI 190 | NI 190 Achievement in meeting standards for the control system for animal health Defra DSO | | | |
| NI 191 | NI 191 Residual household waste per head Defra DSO | | | |
| NI 192 | NI 192 Household waste recycled and composted Defra DSO | | | |
| NI 193 | NI 193 Municipal waste land filled Defra DSO] | LAA | | |
| NI 194 | NI 194 Level of air quality - reduction in NOx and primary PM10 emissions through local authority's | | | |
| NI 195 | NI 195 Improved street and environmental cleanliness (levels of graffiti, litter, detritus and fly posting) Defra DSO | | | |
| NI 196 | NI 196 Improved street and environmental cleanliness - fly tipping Defra DSO | | | |
| NI 197 | NI 197 Improved local biodiversity – active management of local sites Defra DSO | LAA Local Indicator | | |
| NI 198 | NI 198 Children travelling to school - mode of travel usually used DfT DSO | LAA | Sylvia Gibson | |
| NI 199 | NI 199: Children and young people's satisfaction with parks and play areas | | Roy Waterfield | |

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| Basket of critical indicators | ators Appendix B |
|---|--|
| Priority or challenge | Indicators from Directorate Plan and the Local Area Agreement – monitored quarterly by CFL |
| identified in | Management Team with commentary where data is not available |
| Directorate Plan | |
| Reduce the health | NI 51- Effectiveness of child and adolescent mental health (LAA) |
| inequalities of children and | NI 56 - Obesity among primary age school children (LAA) |
| Tamilles in Central Bedfordshire | NI 38 – Emotional and benavioural nealth of looked after children NI 115 – Substance misuse by voluge secole (LAA) |
| | NI 116 – Proportion of children in poverty (Local LAA) |
| Embed and ensure a multi- | NI59 – Initial assessments for children's social care carried out within 7 working days of referral |
| agency approach to | Core assessments |
| safeguarding practices | NI 62 – Stability of placements of looked after children (number of moves) NI63 – Stability of placements of looked after children (length of placement) |
| | NI64- Child protection plans lasting 2 years or more |
| | NI 65 Children becoming the subject of a Child Protection Plan for a second or subsequent time |
| | NI 66 Looked atter children cases which were reviewed within required timescales NI 67 Child protection cases which were reviewed within required timescales |
| | NI 68 - Referrale to children's social care doing on to initial assessment |
| | N 147 – Care leavers in suitable accommodation |
| | NI 148 – Care leavers in education, employment or training |
| Develop integrated, | This is a cross cutting priority and improved outcomes will be seen in a range of indicators. |
| locality service planning, | |
| decision making and | |
| service delivery | |
| Raise Educational Achievement and improve | NI 73 - Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold) NI 75 - Achievement of 5 or more A*-C grades at GCSE or equivalent including English and Maths (Threshold) |
| children's assessment | NI 87 - Secondary school persistent absence rate |
| outcomes and | NI 88 - Percentage of schools providing access to extended services |
| examination results at | NI 99 - Children in care reaching level 4 in English at Key Stage 2 |
| age 11 and 16 (statutory | NI 100 - Children in care reaching level 4 in Maths at Key Stage 2 NI 104 - Children in care reaching E A* C CCEs (or canivalant) at Vay, Stage 4 (including English and Maths) |
| ווטוכמנטוט באלא. | |
| | NI 103 Special Educational Needs - statements issued within 26 weeks |
| | NI114 - Rate of permanent exclusions from school NI 80 - Deduction of number of schools induced as requiring special measures and improvement in time taken to come out |
| | of the category |
| | |
| | |

| Basket of critical indicators | ators Appendix B |
|--|--|
| Priority or challenge | Indicators from Directorate Plan and the Local Area Agreement – monitored quarterly by CFL |
| identified in | Management Team with commentary where data is not available |
| Directorate Plan | |
| Increase young people's participation in positive activities | NI 110 - Young People's Participation in positive activities (LAA) |
| Increase the number of | NI 117- 16-18 year olds who are not in education, employment or training (LAA) |
| young people in | |
| employment education or | |
| training | |
| Reduce the number of First | NI 19 Rate of proven re-offending by young offenders |
| Time Entrants and the | NI 111 First time entrants to the Youth Justice System aged 10 – 17 |
| Proven Rate of | |
| Reoffending. | |
| Deliver services that | NI 8 Adult participation in sport (LAA) |
| represent value for money | NI 11 Engagement in the arts (Local LAA) |
| and drive efficiencies | NI 57 Children and young people's participation in high-quality PE and sport |
| | |

| | Priority - Reduce t | he h | ealth | inequali | ties of cl | hildren a | nd famil | ies in Cer | ntral Bedf | ordshire | | | | |
|------------------------|--|------------------------------------|--|--|---|--|--|---|--|--|---------------------------------|---|---|---|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outt Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 51 | Councils' self assessment of progress on four elements of the implementation of the Child and Adolescent Mental Health Service (CAMHS) framework - LAA | Н | MP | 14 | 13 | 13 | 13 BCC | 14 | Not yet available | Not yet available | NA | | Reported Qua | |
| | Commentary on NI 51: | | ndicato erly rep | | Self assessr | ment due to | be submitte | d in Septemb | er to the DCS | F, there will | there | fore be a deta | ailed response | e in the next |
| Indicator Reference | Title | Polarity | AD | | Outturn (Aca Group 07/08 | demic Year 06/07 |) 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 56 | Obesity among primary school age children in Year 6 - LAA | ٦ | MP | 17.5% | 15.70% | 13.7% | Not yet available | 13.6% | Not yet available | Not yet available | ΑN | | Reported Qua | arterly |
| | | BMI c | entile of | classification. | . The BMI is each academ | calculated u | ising à child | 's height, wei | ight, date of bi | rth and sex. | The I | National Child | l measureme | cording to the U nt programme is ing. Results for |
| Indicator Reference | Title | Polarity | AD | National 08/09 | Outturn (Aca Group 08/09 | demic Year 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 115 | Substance misuse by young people PSA - LAA Source: Tellus3 Survey | L | GD | 10.9% | 11.5% | New | New | NT | 13.3% | New | ۲ | 1 | Reported Qua | arterly |
| The 08/09 | , | 13.3% in Bed Perfor Bedfo | 6. This dfordsh rmance rdshire | places Centr ire was not la Framework and provide | ral Bedfordsh arge enough are in place a range of lo | nire above on to offer a fu . These doc ocal & nation | ur family gro Il accurate p uments outli nal indicators | oup average on icture across ne what action that will high | of 11.5% althouther the locality. From we will take | ugh it has be or 09/10, our to address p ress. Regula | en ad Har proble r rep | cknowledged mful Risky Be ematic drugs/ orts will be m | that the samp chaviours Pla alcohol issue: ade against l | ole of data used n and |
| Indicator Reference | Title | Polarity | AD | National | Group | ВСС | CBC | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date | Month Direction of Travel |
| NI 116 | Proportion of children in poverty - LAA | L | GD | 07/08 New | 07/08 New | 07/08 New | 08/09 New | NT | Not yet available | Not yet available | L _N | | Reported Qua | |
| | | pover are 27 indica monit | ty as m 7% of control tors. A coring of | neasured thro children aged . Child Povert | ough workles 1 to 16 livin ty Strategy w e will be ove | s and low in g within suc vill be compl erseen by the | come house th families. A leted by Dec Achieving | eholds data, d A new Child F cember 09, in | lue to the work Poverty Bill wan collaboration | of the Bedfors published of with the Loc | ordsh one n cal St | nire Child Pov month ago and trategic Partn | erty Network. d includes 4 r ership. Progre | Currently there |

| | | <u>.</u> | | | Out | urn | | | Voor to data | Year | | | Month to | Month | |
|------------------------|--|----------------------------------|--|--|--|---|---|---|---|---|---------------------------------|--|--|---|-------|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Direction of Travel | RAG | Last Month 31-May | date 30-June | Direction of Travel | RAG |
| NI 58 | Emotional and behavioural health of children in care Source: SSDA 903 | н | MP | New | New | New | 12.5 | NT | 5.0 | 仓 | LN | 5.0 | 5.0 | • | ۲ |
| | Commentary on NI 58: 2.7% so far completed (01/04 - 30/06) | 5 to 1 emoti comp expec | 7 have ional ar leted in cted. La | e mental heal nd behavioura n the last qua ast year was | th problems, al health of lo arter of the pe the first for re | over 4 times ooked after cerformance y eporting aga | s higher than hildren. Loc vear (Jan-Ma inst this indi | n for all childrally the major ar). As these cator, compa | ren. This meas rity of last year are annual que rative analysis | sure is intend 's Strengths estionnaires t is not theref | ed to & Di he co ore a | o assess progr fficulties Ques urrent perform rvailable as ba | ress in improstionnaires (S nance profile | ving the SDQs) were is therefore to | o be |
| | Priority - Embed and ensure | a mı | ulti-a | gency ap | | | arding p | ractices | across Ce | ntral Bed | dfor | dshire | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outl Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 68 | The percentage of referrals of children in need that led to initial assessments (Count of referrals divided by Initial Assessment Completed) | н | MP | 59.4% | 50.8% | 71.0% | 83.3% | 80.0% | 75.7% | 1 | Amber | 93.8% | 61.2% | û | Amber |
| | | both of pro | the nat | ional and con | nparator auth | norities grou baby Peter | p. It does ho | wever indica | en's social car te an increase s on safeguard | in local cont | act p | • | • | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Direction of Travel | RAG | Last Month 31-May | date 30-June | Direction of Travel | RAG |
| NI 59 | The percentage of initial assessments within seven working days of referral | Н | MP | 70.7% | 67.1% | 88.1% | 92.6% | 85.0% | 82.3% | † | Amber | 81.3% | 85.2% | 仓 | Green |
| | Commentary on NI 59: | asses autho | ssment ority are | s involve a ra | inge of local | agencies, th | is indicator a | also shows h | respond when ow well multi-a ficantly better | agency worki | ng a | rrangements a | are establishe | ed in local | d for |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outl Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 60 | The percentage of core assessments that were completed within 35 working days of their commencement | Н | MP | 80.0% | 80.3% | 80.7% | 89.9% | 85.0% | 72.0% | û | Amber | 83.3% | 67.6% | û | Amber |
| | Commentary on NI 60: | asses tempo Recru | ssment orary d uitment | s of a child, on the in performate tactivity is ta | or children, a ance against king place to | nd their fam this indicato reduce relia | ily, as define or has been ance on age | ed in the Fran caused by stancy stancy stant | completed with nework for the affing difficultie impact of ma roved perform | Assessment es in the Intal ternity leave | of C ke & and | hildren in Nee Assessment staff released | ed and their F Team and so | Families. The ome ICT issu | es. |

| | | Outturn Tarnet Y | | | | | | Year to date | Year | | | Month to | Month | | |
|------------------------|--|--------------------------|-----------------------------|---------------------------------|-----------------------------|------------------------------|----------------------------|----------------------------------|---|---------------------------------|----------------|----------------------------------|-----------------------------|---------------------------------|-------|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | 01 April - 30 June | Direction of Travel | RAG | Last Month 31-May | date 30-June | Direction of Travel | RAG |
| NI 62 | The percentage of children looked after at 31 March with three or more placements during the year | L | MP | 11.0% | 11.9% | 10.6% | 9.8% | 9.0% | 0.7% | 仓 | NR | 0.0% | 0.7% | Not relevant | NR N |
| | Commentary on NI 62: | place an ad perfor | ment ir equate rmance | nstability has choice of pla | been highlig acements to | hted as a ke meet the va | ey barrier to ried needs o | improving ed of different chi | as experience ucational outo Idren are esse ormance. It Is | omes for exa ential if appro | mple priate | e. Proper asse e stable place | essment of a ments are to | child's needs be made. Lo | and |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outt Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 63 | The percentage of looked after children aged under 16 at 31 March who had been looked after continuously for at least 2.5 years, who were living in the same placement for at least two years, or are placed for adoption. | н | MP | 66.5% | 66.8% | 62.6% | 66.7% | 65.0% | 61.4% | Û | Amber | 67.5% | 61.4% | û | Amber |
| | Commentary on NI 63: | | | | | | | | are for signific 2.5 year thres | | | | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outt Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 64 | The percentage of children who ceased to be the subject of a child protection plan, during the year ending 31 March, who had been previously the subject of a child protection plan, continuously for two years | L | MP | 5.3% | 3.8% | 4.4% | 2.2% | 3.5% | 0.0% | Û | Green | 0.0% | 0.0% | • | Green |
| | Commentary on NI 64: | situati perfor | ion and mance | to monitor p to date. The | erformance re are howe | in working t ver, seven c | owards the o | outcomes out have child pr | ne services ne lined in the ch otection plans expected to be | ild protection which excee | plar d tw | n. The data in o years durati | dicates very | good | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outt Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 65 | The percentage of children who became the subject of a child protection plan during the year, who had previously been the subject of a child protection plan | L | MP | 13.6% | 15.3% | 15.1% | 13.2% | 15.0% | 45.5% | û | Red | 50.0% | 40.0% | Û | Red |
| | Commentary on NI 65: | tolera | nce thr | esholds is ab | sorbed into | the performa | ance profile. | | is being close | | | • | • | | |

| | | ity | | | Outturn | | | - . | Year to date | Year | ۲۵. | | Month to | Month | (1) |
|------------------------|---|----------|------------|-------------------|------------------------|---------------|---------------|-----------------|--|--------------------------------|-------|----------------------|-----------------------------|---------------------------------|-------|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | 01 April - 30 June | Direction of Travel | RAG | Last Month 31-May | date 30-June | Direction of Travel | RAG |
| NI 66 | The percentage of children looked-after cases which should have been reviewed during the year which were reviewed on time during the year | Н | MP | 90.0% | 81.2% | 98.4% | 97.5% | 95.0% | 99.3% | 仓 | Green | 99.2% | 99.3% | 仓 | Green |
| | Commentary on NI 66: | plan f | for the | child's welfar | e, to monitor | the progres | s of the plan | and amend | king with child it as necessar nal and compa | y in light of cl | nang | ed informatio | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outl Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 67 | The percentage of child protection cases which should have been reviewed during the year that were reviewed | Н | MP | 99.4% | 99.6% | 100.0% | 100.0% | 100.0% | 100.0% | | Green | 100.0% | 100.0% | | Green |
| | Commentary on NI 67: | indica | ator is a | • | e measurem | ent of the ef | | | e reviews sho tions provided | | | • | | | S |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outl Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 147 | The percentage of care leavers at age 19 who are living in suitable accommodation | Н | MP | 88.4% | 89.9% | 71.0% | 100.0% | 95.0% | Not yet available | Not yet available | ΑN | Not yet available | Not yet available | Not yet available | ΑN |
| | Commentary on NI 147: | No ad | ctivity to | o report as no | young peop | ole have pas | sed the repo | rting thresho | ld. | | | | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outl Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 148 | The percentage of care leavers at age 19 who are engaged in education, training or employment | Н | MP | 64.9% | 68.0% | 56.0% | 66.7% | 70.0% | Not yet available | Not yet available | ΑN | Not yet available | Not yet available | Not yet available | ΑN |
| | Commentary on NI 148: | No ac | ctivity to | o report as no | young peop | ole have pas | sed the repo | rting thresho | d. | | | | | | |

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| | Priority - Raise educational achievement | and | l imp | orove ch | ildren's | assessn | nent out | comes a | nd exam | ination r | esi | ılts at ag | e 11 and | 16 |
|------------------------|--|---|---------------------------------|---|--|---|---|---|-------------------------------------|--|---------------------------------|---|---|------------------------------|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 89a | Reduction of number of schools judged as requiring special measures | L | PS | Not relevant | Not relevant | 1 | 1 | 0 | 0 | 仓 | Green | ı | Reported Qua | irterly |
| | Commentary on NI 89a: | Intervented in the second and a cent. English | ention g good bove ir In the | Strategy and d progress in a English and second scho a 73 to 76 per | two schools their improve mathematic of the propor cent; in ma | have been ement plans is has impro tion of pupil thematics fr | evaluated us and Key St ved from 48 s attaining L om 80 to 84 | sing this strate age 2 results to 68 per cer evel 4 and ab per cent. Th | nt; in English bove in Englis | of the highest d. In one sc from 53 to 7 h and mathe rvention Stra | t con hool 1 per matic | cern - red sch the proportion cent; in math cs has improv now has an in | ools. Both so of pupils atta ematics from ed from 67 to | chools are aining Level 4 |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 89b | Improvement of time taken to come out of special measures | L | PS | Not yet available | Not yet available | Not relevant | Not relevant | NT | 23 | Not relevant | LN L | F | Reported Qua | ırterly |
| | Commentary on NI 89b: | | | | | • | | | Technology Co's Inspectors. | ollege. This | scho | ol received a | satisfactory ir | spection after 23 |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year) 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 73 | Achievement at level 4 or above in both English and Maths at Key Stage 2 (Threshold) PSA | Н | PS | 73% | 75% | 71% | 75% | NT | Not yet available | Not yet available | ۲ | F | Reported Qua | rterly |
| | Commentary on NI 73: | mathe | ematics | s combined. compared wit | This provision | onal result d | oes not take | account of m | | s lodged with | h the | external marl | king agency. | At this stage this |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year) 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 75 | Percentage achieving 5+ A*-C, including English & Maths (all pupils) | Н | PS | 47.6% | 52.7% | 48.6% | 51.0% | NT | Not yet available | Not yet available | NT | F | Reported Qua | rterly |
| | Commentary on NI 75: | result: Centra | s. Pre al Bedf | dictions from fordshire abov | upper schoo ve the averaç | ols for 2008- ge for statist | 9 indicate thical neighbo | at the target ours in 2008 or | of 55% could | be achieved. t and well ab | If p | redictions are | realised it wo | • |

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| | | Outturn (Academic Year) Target | | | | | | | Voor to data | Year | | | Month to | Month | | | |
|------------------------|--|--------------------------------|------------------|---|--|--|---|-------------------------------|-------------------------------------|--------------------------------|---------------|-----------------------------------|-----------------------------|---|--|--|--|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Group 07/08 | 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Direction of Travel | RAG | Last Month 31-May | date 30-June | Direction of Travel | | | |
| NI 87 | Secondary school persistent absence rate | L | GD | 5.6% | 4.8% | 3.7% | 3.4% | NT | Not yet available | Not yet available | LN | Reported Quarterly | | | | | |
| | Commentary on NI 87: | NI 87 furthe | middle r comp | e schools cou parative analy psence figure: | int as secono rsis. Targetin s from the no | dary schools ng of designa ewly-establis | and this ma ited persiste shed All Sair | ay well artificia | ally deflate the chools will cor | e actual CBC ntinue. (Next | pers year' | sistent absend 's NI 87 will b | e figure. The e calculated | the purposes of ere is a need for excluding the | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year) 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | | | |
| NI 88 | Number of Extended Schools | H | GD | Not yet available | Not yet available | Not yet available | Not yet available | NT | 56% | 仓 | TN | | Reported Qua | | | | |
| | Commentary on NI 88: | | | | | | | neet the 85% al neighbours | | | | | by Septemb | er 09. | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | | | |
| NI 99 | Children in care reaching level 4 in English at Key Stage 2 PSA | Н | PS | 46.0% | 37.0% | 40.9% BCC | 50.0% | NT | Not yet available | Not yet available | H | | Reported Qua | arterly | | | |
| | Commentary on NI 99: | childr | en. Im | | esses to trac | | | national. 200 individual chil | | • | | | | | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | | | |
| NI 100 | Children in care reaching level 4 in Maths at Key Stage 2 PSA | Н | PS | 44.0% | 38.0% | 40.9% BCC | 50.0% | NT | Not yet available | Not yet available | LN | | Reported Qua | arterly | | | |
| | Commentary on NI 100: | As ab | ove | | , | | | | | | • | | | | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year) 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of 女 Travel | | | |
| NI 101 | Children in care achieving 5 A-C GCSEs (or equiv.) at Key Stage 4 (including English and Maths) PSA | Н | PS | Not reported | Not reported | 14.8% BCC | 12.5% | NT | Not yet available | Not yet available | ΗN | ı | Reported Qua | arterly | | | |
| | Commentary on NI 101: | | le supp | • | | | | | | | | • | • | to continue to d on a regular | | | |

| | | ty | | | 0 000 000 | | | Year to date | Year | | | Month to | Month | | |
|------------------------|---|---------------|---------------------|---------------------------------------|--------------------------------|---------------------|---------------|------------------|--|--------------------------------|-------|----------------------|-----------------------------|---------------------------------|-----|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | 01 April - 30 June | Direction of Travel | RAG | Last Month 31-May | date 30-June | Direction of Travel | RAG |
| NI 103a | The percentage of new statements of special educational needs (SEN) prepared within 26 weeks (EXCLUDING exceptions) | н | MP | New | New | New | 100.0% | 95.0% | 100.00% | | Green | | Reported Qua | arterly | |
| | Commentary on NI 103a: | Good | perfor | mance in line | with target. | | | • | • | | | | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Out Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 103b | The percentage of new statements of special educational needs (SEN) prepared within 26 weeks (INCLUDING exceptions) | Н | MP | New | New | New | 83.9% | 77.0% | 95.70% | 仓 | Green | ı | Reported Qua | arterly | |
| | Commentary on NI 103b: | | • | within the done in the done in the ma | | - | • | | ne control of th | ne LA. In this | case | the delays a | re in receivin | g reports fron | 1 |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | demic Year 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 114 | Rate of permanent exclusions from school | L | PS | 0.12% AY 2006/07 | Not yet available | New | 0.17% | NT | 0.19% | Û | ۲ | 0.17% | 0.34% | Û | ۲N |
| | Commentary on NI 114: | rates | of excl | usion are bei | ng targeted t | for improven | nent. A prio | rity within the | mpares to 68 Enjoy and Adfective identif | hieve plan is | to p | rovide suppo | rt within com | munities to | |
| | Priority - | | ease | | | | | positive | activities | | | | _ | | |
| Indicator Reference | Title | Polarity | AD | National 08/09 | Outturn (Aca Group 08/09 | demic Year 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel | RAG |
| NI 110 | Young people's participation in positive activities PSA Source: The TellUs survey | Н | GD | 69.5% | 73.7% | New | New | NT | 73.9% | New | F | | Reported Qua | arterly | |
| | Commentary on NI 110: | Contr Peop | ibution le's Pla | delivery grou | up, plans are asing the ra | in place to | collect actua | al activity in a | III and accurat coordinated n y & Saturday | nanner. Prior | ities | included with | in the Childre | en & Young | |

| | Priority - Increase | the | num | ber of yo | oung pe | ople in e | employn | nent, edu | ıcation o | rtraining | | | | |
|------------------------|--|---|--|--|--|--|---|--|---|--|--|--|---|--|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outi Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 117 | Connexions partnership data: Number and proportion of 16 to 18 year olds not in education, employment or training (NEET). Note: Outturn figure relates to age group 16- <19 | L | GD | 6.7% | 6.2% BCC | 6.7% | 5.9% BCC | NT | Not yet available | Not yet available | TN | F | Reported Qua | arterly |
| | Commentary on NI 117: | Achie Bedfo for Ap Learn Emplo that that | eve Eco ordshire oril sho ning sto oymen he eco t hot sp | onomic Wellbe. Benchmark wed that 6% od at 78.8% t, (6.5% the s nomic climate oot areas and | eing delivery king for Cent of 16-18 yea slightly abov same outturr e will impact individual yo | y group. Las ral Bedfords ar olds were re the region n at the sam on this targ oung people | t year the Co hire in relation not in Educa al average of e period last et within all , and have re | onnexions Se on to overall p ation Training of 78.6%. In year). Nation Local Authori eorganised se | rvice exceede performance w or Employme June a total of nal and regiona ties. Locally w ervice delivery | d the 6.1% ta ill be measur ent which was 336 young p al data will be re are using s to good effec | rget ed d s 6% eople avai sophi | and attracted uring Nov 09- better than the were not in ilable within to | reward mon January 10. ne regional a Education Tr wo months a | ey for Central Statistical data verage. The % in |
| | Priority - Reduce the | e nu | mbe | r of First | | | and the | Proven F | Rate of R | eoffendir | ng | | | |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outl Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Y Travel |
| NI 19 | Re-offending Performance | Н | GD | 56.6% | 58.9% | 76.7% | Not yet available | NT | Not yet available | Not yet available | LN | F | Reported Qua | arterly |
| | Commentary on NI 19: | throug considevel | gh the derably opmen | statutory Chio better than it for the total to the | ef Officers' G national, regi e justice inte | Group. Re-of ional and far erventions w | fending is m mily average ithin hostels | easured agai s. The use of and Looked | shared service nst a 2005 col officers emplo after Children in January 200 | nort as a base byed to work Homes have | eline, with | and the rate | of re-offending offenders | ng was and the |
| Indicator Reference | Title | Polarity | AD | National 08/09 | Outt Group 08/09 | BCC 07/08 | BCC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Y Travel |
| NI 111 | The number of first timers in the youth justice system Actual National Indicator is expressed as a number | L | GD | -18.7% | -23.6% | -28.5% | -15.6% | NT | Not yet available | Not yet available | LN | F | Reported Qua | arterly |
| | Commentary on NI 111: | comm 100,0 and n to me Also, availa | nitting 000 of to national set the restora | a criminal off he population averages du target this ye ative justice w the period Ap | ence. This en amongst out the conservation arrows a | quates to a quates to a graph ground from the graph gr | reduction of up of statisti duction in the ood partners ervice have b | 800 young pe cal neighbou e previous ye hip work betw peen effective | eople since 20 rs. The % decears. The Youth reen the Youth in preventing | 05/6 and is the crease from 0 h Justice Boarn Offending Series Time E | ne lo 7/08 ard h ervic ntrar | west rate of F - 08/09 is lov as confirmed ce, Police, Yo ats. Provision | irst Time Enver than stati that the servuth Service and Central Be | ٠ ا |

| | Priority - Delive | r se | rvice | es that re | present | value f | or mone | y and dr | ive efficie | encies | | | | |
|------------------------|---|---------------------------|-------------------------------|---------------------------------|--|---|---|--|-------------------------------------|--------------------------------|--------------|-----------------------------------|---------------------------------|---|
| Indicator Reference | Title | Polarity | AD | National 07/08 | Out Group 07/08 | BCC 07/08 | CBC 08/09 | Target 09/10 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 8 | Adult participation in sport and active recreation | Н | RW | Not yet available | Not yet available | 22.1% | 25.6% | 27.2% | Not yet available | Not yet available | AN | ı | Reported Qua | arterly |
| | | agend | cy arra | ngement - th AA it falls wit | e lead being hin the Stro | the county | sports partn | ership - Tean atic partnersh | n Beds and Lu | ton. This is to are reported | the d | lelivery arm o | f Sport Engla | igh a multi nd's strategy. As sis. This will also |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Out Group 07/08 | BCC 07/08 | CBC 08/09 | Target 10/11 | Year to date 01 April - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 11 | Engagement in the Arts | Н | RW | Not yet available | Not yet available | 41.8% | Not yet available | 47.8% | Not yet available | Not yet available | AN | ı | Reported Qua | arterly |
| | | the ta is deli Comr | irgets f ivered nunitie | or this indicat through a mu | or have bee Iti agency a artnership ar | n changed a rrangement nd outputs a | nd are now - the lead be re reported to | higher than o eing Central I o that body o | riginally agree | d. The year A. As a loca | end I ind | target for 201 icator in the L | 10/11 is now .AA it falls wi | 47.8%. Indicator thin the Stronger |
| Indicator Reference | Title | Polarity | AD | National 07/08 | Outturn (Aca Group 07/08 | ademic Year 06/07 | 07/08 | Target 08/09 | Year to date 01 Sep - 30 June | Year Direction of Travel | RAG | Last Month 31-May | Month to date 30-June | Month Direction of Travel |
| NI 57 | Children and young people's participation in high-quality PE and sport Source: Independent Survey | Н | PS | 78.0% | 78.0% | 82.8% | 85.3% | NT | Not yet available | Not yet available | NT | | Reported Qua | arterly |
| | | to be | | ned in Octobe | | | | | • | | | • . | • | port. This is due arget of 94% will |

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Meeting: Children, Families and Learning Overview & Scrutiny Committee

Date: 6 October 2009

Subject: Work Programme 2009-2010

Report of: Jon Partridge, Overview & Scrutiny Officer

Summary: The report provides Members with their current work programme to

consider any amendments that they may wish to make.

Contact Officer: Jon Partridge (0300 300 4634)

Public/Exempt: Public

Wards Affected: All

Function of: n/a

RECOMMENDATIONS:

1. That the Children, Families and Learning Overview & Scrutiny Committee considers the current work programme and any amendments it may wish to make.

- 2. That the Children, Families and Learning Overview & Scrutiny Committee considers whether it wishes to establish any Task Forces to assist it in reviewing specific items on the draft work programme.
- 3. That the Children, Families and Learning Overview & Scrutiny Committee approves the terms of reference agreed by the Cultural Strategy Task Force (appendix B).

Reason for So as Members of the Children, Families and Learning Overview &

Recommendation: Scrutiny Committee can keep their work programme for the

municipal year 2009 – 2010 under review to ensure it is fit for purpose. Also to inform Members of the progress made in relation

to the Cultural Strategy Task Force.

Work Programme

1. At its first meeting the Committee received a presentation providing an overview of the Sustainable Communities directorate and the key issues and challenges facing it. A work programme was subsequently drafted containing a number of priority items to allow officers to plan accordingly.

2. The work programme is regularly kept under review by the Chairman, Vice-Chairman and officers and is amended as may be appropriate, which also includes adding further items during the course of the year if Members so wish and capacity exists. This current agreed work programme is attached at **Appendix A**.

Task Forces

3. <u>Cultural Strategy</u>

At its previous meeting the Committee resolved (**Minute CFL/09/23 refers**) to establish a Task Force to review the Cultural Strategy. This Task Force has been set up constituting Councillors Bowater, Dalgarno, Hollick, Goodchild and Mr D Landman and held its first meeting on 11 September 2009 to consider its terms of reference. The Terms of reference and scope of this project are attached for approval by the Committee at **Appendix B**.

4. Other Task Forces

At its previous meeting the Committee also resolved to set up task forces to scrutinise child poverty and the provision of facilities for youth. It is intended that the child poverty Task Force commence following the completion of either the Cultural Strategy or provision of facilities for youth Task Forces. There is currently no scheduled timescale for reviewing the provision of facilities for youth task force and Members are asked to consider, in consultation with the Director and Portfolio Holder, any appropriate timescales for the completion of this Task Force that they may wish to request.

The Child Poverty Strategy is currently listed on the Executive Forward Plan for 9 March 2010 and again the Committee may wish to consider, in consultation with the Director and Portfolio Holder, any appropriate timescales for the completion of this Task Force.

Executive Forward Plan

5. The following items are currently listed on the Executive Forward Plan, which the Committee may wish to consider adding to their work programme:

Lord Laming Action Plan

This item is currently scheduled for the Executive meeting on 20 November 2009 and the Committee may wish to consider adding this item to their agenda on 3 November where an item is presently scheduled on the Local Safeguarding Children Board. This would enable Members to consider the implications of Lord Laming's action plan for Central Bedfordshire and the responsibilities of the Local Safeguarding Children Board in delivering the action plan.

Eligibility for Payments Policy

This item is currently scheduled for the Executive meeting on 8 December 2009 and the Committee may wish to consider adding this item to their agenda for 1 December 2009. If agreed the Committee would receive a report outlining the policy which will set out the principles under which service users within Children's Specialist Services may be eligible for payments.

Conclusion

6. The Committee is requested to consider the work programme attached and make any further amendments it considers necessary. Members are also requested to consider highlighting those items within the work programme where they wish to establish a Task Force to assist the Committee in its work.

CORPORATE IMPLICATIONS

Council Priorities:

The work programme of the Children, Families and Learning Overview & Scrutiny Committee should contribute to all 5 Council priorities, and will specifically support the priority directly related to the work of the Children, Families and Learning Directorate. being educating, protecting and providing opportunities for children and young people.

The work programme of the Children, Families and Learning Overview & Scrutiny

| Committee should also contribute to each of the priorities agreed under the Children and Young People's Plan and the five key 'Every Child Matters' outcomes for all children and young people; 'be healthy, stay safe, enjoy and achieve, make a positive contribution and achieve economic well-being'. |
|---|
| Financial: |
| None |
| Legal: |
| None |
| Risk Management: |
| None |
| Staffing (including Trades Unions): |
| None |
| Equalities/Human Rights: |
| None |
| |

| Community Development/Safety: | |
|-------------------------------|--|
| None | |
| Sustainability: | |
| None | |

Appendices:

Appendix A – Children, Families and Learning Overview and Scrutiny Committee Work Programme

Appendix B - Terms of Reference for the Cultural Strategy Task Force

Appendix A Work Programme for Children Families & Learning Overview & Scrutiny Committee 2009 - 2010

| Ref | Indicative Overview & Scrutiny Meeting Date | Report Title | Issue to be considered | Comment |
|----------|---|---|--|--|
| ← | 11 th August 2009 | Children and Young People's Plan | The CYPP sets the strategic vision and commissioning framework within which partners will, together or individually, ensure delivery of services which improve outcomes for children and young people and families in the area. Members will receive a report on the priorities and the priorities within the plan for their comments. | Recommendations were supplied to the Children's Trust Board for consideration at meeting on 3 September and subsequently the Exec on 15 September 2009. A partner response outlining changes as a result of the response was submitted to the Executive. |
| 2 | 11 th August 2009 | Special Educational Needs | A report requested by the Committee at its first meeting outlining SEN provision in Central Bedfordshire. | Recommendations and comments provided to officers to be included in the consultation document prior to start of consultation with the public. |
| ю́ | 11 th August 2009 | Bedford Borough Council's School Organisation Review | A presentation/report requested by the Committee at its first meeting setting out the implications for Central Bedfordshire arising from Bedford Borough Council's School Organisation Review | Recommendations were not made to the Executive or officers. A further report will be submitted to the OSC at a future meeting. |
| 4. | 18th September 2009 | Role of the Lead Member and DCS | | Meeting Cancelled |
| 5. | 18 th September 2009 | Performance report Q1 | | Meeting Cancelled |
| 9 | 6 th October 2009 | Joint Strategic Needs Assessment | A report outlining the needs assessment for education services in Central Bedfordshire | The Committee is requested to agree to this item being included on the work programme. |
| | | | | Referral to Officers |

NB: All items in gray are subject to further clarification as per comments

| Ref | Indicative Overview & Scrutiny Meeting Date | Report Title | Issue to be considered | Comment |
|-----|---|---|--|---|
| 7. | 6 th October 2009 | Commissioning Framework | This policy informs how the authority will undertake Strategic Commissioning and sets out the framework for strategic Commissioning. | Executive: 13 October 2009 |
| Θ. | 6 th October 2009 | Performance report Q1 | The quarterly performance report – to understand the performance indicators and what they mean and to review performance | Referral to Officers |
| 6 | 6 th October 2009 | Task Force update | This will be included in the body of the work programme report and will request Members to consider approving the terms of reference as agreed by the Cultural Strategy Task Force. | Referral to Officers |
| 10. | 3 rd November 2009 | Local Safeguarding Children Board | A presentation on the role of the Local Safeguarding Children Board and an update on the transition arrangements. | Referral to Officers |
| | | | The Committee will have an understanding of the role of the Local Safeguarding Children Board in relation to the role of scrutiny. | |
| 11. | 3 rd November 2009 | Children's Workforce Development Strategy | This strategy sets out how we are going to develop the children's workforce locally to create a world-class workforce | Executive: 12 January 2010 |
| 12. | 3 rd November 2009 | Developing a Strategy for Change for CBC or - Developing an educational vision for CBC? | For the Committee to receive a report proposing (1) draft principles for a Strategy for Change; and (2) processes and procedures to be undertaken in respect of the development of an educational vision and a review of school organisation. The OSC are asked to comment on the guiding principles for the strategy and the process for undertaking the review of school reorganisation and development of a vision in Central Bedfordshire. | The report provides the Committee with an opportunity to outline anything further that needs to go into this strategy prior to consideration by the Exec. Executive: 8 December 2009 |

NB: All items in gray are subject to further clarification as per comments

| 5° November 2009 Special A further re Educational Needs 11 August proposals proposals report to the TBC TBC CYPP: Enjoy and Members to Achieve Children and Achieve Children and Achieve Children and Ch | | |
|--|---|---|
| TBC CYPP: Enjoy and Achieve | 11 August to receive the outcomes of consultation and proposals for future provision of services prior to a report to the Executive. | Executive: 8 December 2009 |
| CYPP: Enjoy and Achieve | | |
| whether th and wheth of children of children Central Be | Members to look at the outcome area within the Children and Young People's Plan and scrutinise whether the outcomes identified are being achieved and whether they are making a difference to the lives of children, young people their families and carers in Central Bedfordshire | In their democratic representation role, Members will be able to directly influence outcomes for children, young people their families and carers in Central Bedfordshire |
| 5 th January 2010 Draft Strategy for For the Com Change for CBC of the consu or - Developing an educational vision for CBC? | For the Committee to receive the draft strategy in light of the consultations responses prior to its agreement by the Exec. | Executive: 12 January 2010 |
| 5 th January 2010 Corporate Presentatii authority ir corporate perpending corporate perpending between so | Presentation to outline the responsibilities of the local authority including elected members in their role of corporate parents and highlighting the relationship between scrutiny and corporate parenting | Members will have greater clarity about their responsibilities as corporate parents and the relationship between scrutiny and corporate parenting |
| 5 th January 2010 Performance report The quarte Q2 performance | The quarterly performance report - to review performance and comment on it | Date for receipt of report to be confirmed. Referral to Officers |

| Ref | Indicative Overview & Scrutiny Meeting Date | Report Title | Issue to be considered | Comment |
|-----|---|---|---|---|
| 9. | 2 nd February 2010 | CYPP: Achieve Economic Well- Being | Members to look at the outcome area within the Children and Young People's Plan and scrutinise whether the outcomes identified are being achieved and whether they are making a difference to the lives of children, young people their families and carers in Central Bedfordshire | In their democratic representation role, Members will be able to directly influence outcomes for children, young people their families and carers in Central Bedfordshire |
| 20. | 2 nd February 2010 | Guidance on the role of the Lead Member and the DCS | Presentation from the DCS outlining the key statutory responsibilities of the Lead Member and Director of Children's Services as set out in the DCSF statutory guidance | Members will understand the role of the Lead Member and Director and the relationship with scrutiny |
| 21. | 2 nd March 2010 | Performance report Q3 | The quarterly performance report | |
| 22. | 2 nd March 2010 | Children's Trust | Presentation on the role of the Children's Trust | Members will have greater understanding of the role of the Children's Trust and how scrutiny will add value |
| 23. | 30 th March 2010 | CYPP: Make a Positive Contribution | Members to look at the outcome area within the Children and Young People's Plan and scrutinise whether the outcomes identified are being achieved and whether they are making a difference to the lives of children, young people their families and carers in Central Bedfordshire | In their democratic representation role, Members will be able to directly influence outcomes for children, young people their families and carers in Central Bedfordshire |
| 24. | 30 th March 2010 | Home to School Transport Policy | This policy sets out how the authority will respond to the Home to School Transport requirements within the Education Act 1996 and the Educational Inspections Act 2006 | The Committee may wish to establish a Task Force to review this policy |

| Ref | Indicative Overview & Scrutiny Meeting Date | Report Title | Issue to be considered | Comment |
|-----|---|-------------------|--|---|
| 25. | 27 th April 2010 | CYPP: Stay Safe | Members to look at the outcome area within the Children and Young People's Plan and scrutinise whether the outcomes identified are being achieved and whether they are making a difference to the lives of children, young people their families and carers in Central Bedfordshire | In their democratic representation role, Members will be able to directly influence outcomes for children, young people their families and carers in Central Bedfordshire |
| 26. | 25 th May 2010 | CYPP: Be Healthy | Members to look at the outcome area within the Children and Young People's Plan and scrutinise whether the outcomes identified are being achieved and whether they are making a difference to the lives of children, young people their families and carers in Central Bedfordshire | In their democratic representation role, Members will be able to directly influence outcomes for children, young people their families and carers in Central Bedfordshire |
| 27. | TBC | Cultural Strategy | The Cultural Strategy encapsulates the vision for cultural entitlement for all citizens in Central Bedfordshire moving to a strategic commissioning and entitlement model and recognises the cross cutting nature of cultural entitlement. The Committee has established a task force to review this item and the meeting will receive the final report and recommendations of the task force prior to consideration by the Executive. | Executive dates to be confirmed |

Task Forces Agreed by the Children, Families and Learning Overview and Scrutiny Committee

| Ref | Report Title | Issues to be considered | Progress | Indicative Final report date |
|--------------|------------------------|-------------------------|--|---------------------------------|
| - | Cultural Strategy | ТВС | Appointed by the Committee, first meeting took place on 11 September 2009 to consider the scope and Terms of Reference for the Task Force and these are submitted to the OSC for approval at their meeting on 29 September 2009. | ТВС |
| 2. | Youth Provision | ТВС | Agreed by Committee, scoping to be completed | твс |
| ن | Child Poverty Strategy | ТВС | Agreed by Committee, scoping to be completed and Task Force commenced on the completion of either the Youth Provision or the Cultural Strategy Task Forces. | ТВС |

| Commissioning Body: | Children, Families and Learning OSC |
|---|---|
| Enquiry Title: | Cultural Strategy Task Force |
| Membership (including any potential Co-optees): | Councillors Bowater, Goodchild, Hollick and Dalgarno and Mr Landman |
| Portfolio Holder(s): | Councillor S Male (Portfolio Holder: Culture and Skills) and Councillor P Turner (Assistant Portfolio Holder) |
| Terms of Reference | To understand the Council and partners strategic approach to the delivery of cultural services in Central Bedfordshire. To scrutinise the current provision of cultural services and assess the extent to which provision is 'fit for purpose' and provides value for money. To assist in developing a vision for culture in Central Bedfordshire. To consider the extent to which a collaborative approach has been developed for the delivery of 'cultural' services To ensure that the Cultural Strategy fits with the Council's strategic objectives. |
| Links to Corporate Priorities: | TBC |

Summary of enquiry and what may be included:

The enquiry will focus on the development of a new Cultural Strategy for Central Bedfordshire, ensuring that the priorities and objectives identified are fit for purpose for the local area and that it can be appropriately delivered in partnership with local partners. Members will be invited to consider the key lines of enquiry, which might include:

- What is 'culture' in Central Bedfordshire and where do we aspire to be in the future?
- What is culture in Central Bedfordshire not?
- A review of the cultural priorities and services currently available in Central Bedfordshire.
- What are the key objectives and priorities for cultural services in Central Bedfordshire and what are the indicators of success for these objectives?
- The suitability of cultural services currently available in Central Bedfordshire and how they compare to our family group of authorities.
- The extent to which commissioning and re-commissioning of cultural services may be required in Central Bedfordshire in order to achieve priorities and the implications of this.
- The co-ordination of sport and culture and the relationship between the two.
- The use of schools as an extended community facility.
- What is our collaborative approach to the delivery of cultural services in Central Bedfordshire and do we all share the same vision?
- Monitoring performance in relation to the delivery of cultural services and ensuring the services are value for money.

What are the desired outcomes (what can you achieve within the timescale)?

- A cohesive strategy for developing cultural services in Central Bedfordshire
- A clear and deliverable action plan for enhancing local cultural services

Any potential risks to completing the review:

Potential risk includes the timescales for the completion of the project. Members will need to consider what can reasonably be achieved within the timescale to ensure that an appropriate level of value is added in a timely manner prior to consideration of the strategy by the Executive.

| Potential Witnesses: | Members of the LSP St Delivery Agencies Representatives from of Further witnesses to be | ther beacon authorit | ties Thematic Partnership iies |
|--|--|--|--|
| Any Research Required (including potential sitevisits or surveys [action learning]): | Possible surveys through strategic priorities. Possible use of thematic evidence. A workshop with partners wistrategy and to work up the awhich might include evidence etc | partnerships to dev Il be arranged to pro action plan. Further | vide feedback on draft sources to be identified, |
| Meeting Frequency (and potential dates): | Meetings monthly (or as necessary) commencing on 11 September 2009. | | |
| Proposed Completion date: | June 2010 | | |
| Proposed date to OSC: | April 2010 | Proposed date to Exec: | July 2010 |
| Proposed date to Full Council: | TBC if appropriate | | |
| Publicity (of recommendations): | TBC | | |

Attachment 1: Potential Programme for the Task Force

| Meeting 1: | TBC |
|------------|---|
| Purpose: | To provide Members with background information on the subject and establish an understanding of the cultural vision for Central Bedfordshire, current levels of provision and strategic approach to delivery of services in Central Beds. |
| Attendees | Cultural Strategy Officers, Portfolio Holder |
| Outcomes: | To understand the strategic approach to the delivery of cultural services in Central Beds |
| | To provide initial comments on the overarching vision and strategic objectives of the strategy |
| | To agree the Task Force's Terms of Reference, key lines of enquiry, project plan, desired witnesses and desired outcomes. |

| Meeting 2: | ТВС |
|------------|--|
| Purpose: | Task Force to be invited to attend a stakeholder workshop to consider issues relating to the delivery of the Cultural Strategy and its strategic objectives. |
| Attendees | As per Officer invitation. |
| Outcomes: | To understand the delivery mechanisms for the Cultural Strategy and the extent of collaborative working in relation to service delivery. |

| By Email: | TBC |
|-----------|---|
| | Adjustment of project scope and key lines of enquiry if necessary, following the workshop and receipt of further background information. |
| | (At this stage the Task Force may wish to consider issuing a press release or briefing to the public and/ or partners on the key issues that will be considered. This would invite evidence from a wide range of people during the evidence gathering period. Surveys or research should also be commissioned at this stage, which could include e-surveys, workshops or consultation events arranged in coordination with the culture team). |

| Meetings: | TBC |
|-----------|--|
| | Evidence Gathering: The task force to receive evidence and question witnesses as appropriate. The task force may wish to consider agreeing set themes to be considered in each of these meetings linked to the terms of reference or the topics to be included in the enquiry. Potential meeting dates may be as follows. |
| | (The Task Force should consider any site-visits or private interviews that they may wish to carry out at this stage of the process within the evidence gathering period) |

| Meeting: | TBC |
|----------|---|
| | Consideration and Option Appraisal: Task Force to consider all evidence submitted against key lines of enquiry and develop draft options and recommendations arising from the investigation. |

| Meeting: | твс |
|----------|--|
| | Recommendations and Reporting: Task Force receives and agrees draft final report and recommendations prior to submission to the OSC and subsequently the Executive. |

| Meeting: | TBC |
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| | Final Report Submitted to Committee Services Officer |

| Meeting: | TBC |
|----------|---|
| | Children, Families and Learning OSC receive Cultural Strategy TF report for information purposes. |

| Meetings: | TBC |
|-----------|--|
| | Executive receives final Cultural Strategy alongside the report and final recommendations of the Cultural Strategy Task Force. |

| Meetings: | TBC |
|-----------|--|
| | OSC receives a formal response from the Executive detailing how the recommendations were taken into account at the Executive meeting and how other progress in relation to the delivery of the strategy will be monitored. |